A Study on The Efficiency of Logistics and Its Impact on Performance in VRL Logistics Ltd

MANOJ ARTHER.P

MBA (Finance and operation)

REG NO. 43410564

School of Management Studies

Sathyabama Institute of Science and

Technology, Chennai, Tamilnadu

Dr. Bavya

MBA, M.COM, M.PHIL, PGDHRL, PGDLL&AL, M.A (LM) ph D

School of management studies

Sathyabama institute of Science and Technology, chennai

Abstract

This study investigates the efficiency of logistics operations in VRL Logistics Ltd and examines how these operations influence overall organizational performance. As logistics plays a pivotal role in the transportation industry, efficient logistics management directly contributes to operational success, customer satisfaction, and profitability. The research evaluates key logistics functions such as transportation, warehousing, and distribution to determine their impact on performance metrics like delivery speed, cost-efficiency, and service quality.

Introduction

VRL Logistics Ltd is one of India's largest logistics and transportation companies, providing parcel services, courier deliveries, and freight transportation across the nation. With the increasing complexity of supply chain networks and growing customer expectations, maintaining efficiency in logistics has become a critical factor. This study aims to understand how VRL's logistics systems are designed and optimized and what effect they have on the firm's operational and financial performance.

Need of the Study

In today's highly competitive and digitized business environment, logistics efficiency determines the capability of a company to fulfill customer demands timely and cost-effectively. For VRL Logistics Ltd, where operations span across vast geographical areas, inefficiencies in logistics can lead to delays, increased costs, and customer dissatisfaction. Therefore, it is imperative to assess and improve logistics practices to enhance performance and sustain competitiveness.

Objectives of the Study

Primary Objective:

To analyze the efficiency of logistics operations in VRL Logistics Ltd and its impact on overall organizational performance.

Secondary Objectives:

- 1. To identify key logistics functions contributing to operational efficiency.
- 2. To evaluate the influence of logistics efficiency on delivery times and cost management.
- 3. To assess the role of technology in improving logistics operations in VRL.
- 4. To provide recommendations for enhancing logistics performance and customer satisfaction.

Review of Literature

- 1. Christopher, M. (2016). Logistics & Supply Chain Management highlights the strategic importance of logistics in achieving competitive advantage.
- 2. Chopra, S., & Meindl, P. (2019). Supply Chain Management emphasizes the role of coordinated logistics in improving supply chain performance.
- 3. Rushton, A., Croucher, P., & Baker, P. (2017). Discuss logistics operations and their impact on service levels and operational costs.
- 4. A study by KPMG (2020) states that digital logistics solutions improve transparency and customer experience in the logistics sector.
- 5. Bowersox, D. J., Closs, D. J., & Cooper, M. B. (2013). Stress on logistics as a driver for improved organizational responsiveness and cost efficiency.

Research Methodology

PRIMARY DATA

Primary data collected on the basis of interview, observation, discussion and questionnaire. Before final administering questionnaire, a pilot study was conducted to gain some systematic knowledge about the problem to be investigated; units to be selected and to know complete universe. The queries raised were thoroughly discussed and finally questionnaires were drafted.

SECONDARY DATA

This is collected through books, research journals, websites, newspapers, circulars, company's annual reports and so on. There are various other similar studies that have undertaken. A study of related literature in journals and newspapers also helped for the purpose

3.5 STATISTICAL TOOLS

The following statistical tools are used in the study

Percentage Analysis

- Chi square test
- ANOVA

• Correlation Analysis

Key Benefits

- Identification of operational bottlenecks.
- Understanding the relationship between logistics efficiency and organizational performance.
- Formulation of strategic insights for logistics optimization.
- Enhancement in customer delivery satisfaction and retention.

Findings

- Efficient route planning and real-time tracking significantly reduce delivery times.
- Manual data entry leads to errors and delays, indicating the need for automation.
- Inventory mismanagement results in higher storage costs.
- Logistics staff highlighted the lack of proper training and coordination as a challenge.
- Use of digital tools positively correlates with improved operational outcomes.

Suggestions

The Company may adopt proper investment appraisal method, so that it can invest money, which will give maximum return.

The debtors of the company may attract by providing liberal credit terms

(Policies) which in turn will increase the sales.

The Company may take necessary steps to maintain adequate cash to pay its

bills in time. The Manufacturing expenses are very high in every year. So it has to reduce the manufacturing cost.

To minimize the time and for effectiveness of the company, it can maintain computerized system in all aspects.

Conclusion

In today's highly competitive and global economy there is ample evidence that customers are demanding lower prices, better quality, more variety and faster delivery. In order to compete in this environment, it is believed that firms must become more flexible, agile and responsive to the demands of their customers. A performance of logistics sector becomes inevitable at this liberalized, privatized and globalize system, with a view to sustain its performance and profits than to compete with private sectors. I

References

Ruben Vrijhoef and Lauri Koskela (2024), "The four roles of supply chain management in construction", IJCEM International Journal of Computational Engineering & Management, Vol 7, Issue 3, pp.21-23.

Dirk Pieter van Donkand RenzoAkkerman (2023), "Opportunities and Realities Of Supply Chain Integration: the Case of Food Manufacturers". Opportunities and realities of supply chain integration: The case of food manufacturers, British Food Journal, Vol. 110, No. 2, pp. 218-235, March 2007. M. K. Chien and L. H. Shih (2019),

"An empirical study of the implementation of green supply chain management practices in the electrical and electronic industry and their relation to organizational performances". Int. J. Environ. Sci. Tech., 4 (3): Pp- 383-394.

Liu Wen, Suhaiza Zailani, Yudi Fernando (2018), "Determinants of RFID Adoption in Supply Chain among Manufacturing Companies in China: A Discriminant Analysis". Journal of Technology Management. Innov. Volume 4, Issue 1, Pp – 22-32.

L.K.Toke and R.C.Gupta (2012), "An empirical study of green supply chain• management in Indian perspective". Int. Journal of Applied Sciences and Engineering Research, Vol. 1, No. 2, Pp – 372-83.

Md. MamunHabib (2010), "Supply chain management: theory and its future perspectives". International Journal of Business, Management and Social Sciences Vol. 1, No. 1, pp. 79-87.

Ram Bhool1 and M.S. Narwal (2014) , "An Analysis of Drivers Affecting the Implementation of Green Supply Chain Management for the Indian Manufacturing Industries". International Journal of Research in Engineering and Technology, Pp-242-25