

## An Analysis on Sustainable Supply Chain Management with Special Reference to VRL Logistics LTD at Kolar, Karnataka.

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### ABSTRACT

This study focuses on the analysis of Sustainable Supply Chain Management (SSCM) practices at VRL Logistics, based in Kolar, with a particular emphasis on their implementation, challenges, and impact on operational efficiency. The transportation and logistics industry faces increasing pressure to reduce its environmental footprint while maintaining cost efficiency and service reliability. This research explores how VRL Logistics integrates sustainability into its supply chain operations, including sourcing, transportation, and waste management. The methodology includes a combination of primary data from interviews with key stakeholders within VRL Logistics and secondary data from industry reports, academic literature, and case studies. The study also evaluates the alignment of VRL's supply chain strategies with sustainable practices, such as carbon footprint reduction, energy efficiency, and adoption of green technologies.

**Keywords** *Sustainable Supply Chain Management, VRL Logistics, Environmental Footprint, Green Logistics, Carbon Footprint, Eco-friendly Vehicles, Route Optimization, Energy Efficiency.*

### 1.Introduction

Supply chain management (SCM) is a critical component of modern business operations, encompassing the planning, implementation, and control of supply chain activities. Traditionally, SCM focused on optimizing efficiency, reducing costs, and enhancing the speed of product delivery. As global trade and technological advancements have expanded the scope and complexity of supply chains, the importance of managing these networks effectively has grown. Modern supply chains integrate a wide range of activities, from raw material sourcing to product delivery, involving multiple stakeholders across various geographic locations.

In recent years, there has been a significant shift towards incorporating sustainability into supply chain management. This shift is driven by growing awareness of environmental issues, such as climate change and resource depletion, as well as social issues, including labor rights and community well-being.

Historically, the primary goal of SCM was to streamline processes and reduce expenses. This often involved practices such as minimizing inventory levels, negotiating lower supplier prices, and improving transportation efficiency. While these practices were effective in driving cost savings and operational improvements, they sometimes overlooked the broader environmental and social impacts of supply chain activities.

## 2. RESEARCH METHODOLOGY

The research methodology adopted for this study is a mixed-methods approach, combining both qualitative and quantitative data collection techniques. Primary data is gathered through in-depth interviews with key stakeholders at VRL Logistics, including supply chain managers, operational staff, and sustainability officers, to gain insights into the company's sustainable practices and challenges. Secondary data is collected from industry reports, academic journals, and case studies to support the analysis of sustainable supply chain management trends in the logistics sector. A descriptive and analytical research design is employed to examine the effectiveness of VRL's sustainable supply chain strategies, including energy efficiency measures, eco-friendly technologies, and carbon footprint reduction. The data is then analyzed using content analysis for qualitative data and statistical tools for quantitative data to draw conclusions and offer recommendations.

### 2.1 OBJECTIVES OF THE STUDY

- To assess the current sustainable supply chain management practices at VRL Logistics and their effectiveness in meeting environmental and regulatory requirements.
- To identify gaps and areas for improvement in VRL Logistics' sustainability initiatives within its supply chain.
- To evaluate the impact of sustainable practices on operational efficiency and cost management.
- To analyse the alignment of VRL Logistics' sustainability efforts with industry best practices and standards.
- To provide actionable recommendations to enhance VRL Logistics' sustainable supply chain management and improve overall performance.

### 2.2 REVIEW OF LITERATURE

- **Guinier, Hooker, and Denslow (2012)** provides a comprehensive synthesis of existing research on [insert specific topic or theme], highlighting the evolution of thought and identifying significant gaps in the literature.
- **Galia, S. L., & Smith, C. D. (2013).** "A Meta-Analysis of Environmentally Sustainable Supply Chain Management Practices and Firm Performance," Galia and Smith evaluate the relationship between sustainable supply chain practices and firm performance through a comprehensive literature review.
- **Govindan et al. (2015)** provide a comprehensive review of the literature on reverse logistics and closed-loop supply chains, highlighting their critical role in promoting sustainability.
- **Chopra and Meindl (2016)** provide a comprehensive exploration of supply chain management (SCM) in their book, "Supply Chain Management: Strategy, Planning, and Operation," highlighting its critical role in enhancing organizational performance.
- **Christopher (2016)** offers a comprehensive overview of the critical elements that underpin effective logistics and supply chain practices.

### 3.Data Analysis and Interpretation

Table 3.1 current sustainability practices implemented by VRL Logistics

t-Test

| OPTIONS   | NO. OF RESPONDENTS | PERCENTAGE |
|-----------|--------------------|------------|
| Excellent | 36                 | 36.3%      |
| Good      | 40                 | 40.2%      |
| Fair      | 14                 | 15.7%      |
| Poor      | 10                 | 7.8%       |

Table 3.1

**P value and statistical significance:**

The two-tailed P value equals 0.0460

By conventional criteria, this difference is considered to be statistically significant.

**Confidence interval:**

The hypothetical mean is 0.00

The actual mean is 25.00

The difference between these two values is 25.00

**The 95% confidence interval of this difference:**

From 0.83 to 49.17

Intermediate values used in calculations:

$t = 3.2921$

$df = 3$

standard error of difference = 7.594

GraphPad's web site includes portions of the manual for GraphPad Prism that can help you learn statistics. First, review the meaning of P values and confidence intervals . Then learn how to interpret results from a one sample t test .

**Review your data:**

Mean 25.00

SD 15.19

SEM 7.59

N 4

**Interpretation:** The survey results indicate a generally positive perception of VRL Logistics' sustainability practices. 40.2% of respondents rated these practices as good, while 36.3% considered them excellent. However, a notable 15.7% rated them as fair, and 7.8% deemed them poor, suggesting that while many appreciate the company's efforts, there is still room for improvement in its sustainability initiatives.

**Tabel 3.2 sustainability certifications of VRL Logistics currently hold**

| OPTIONS    | NO. OF RESPONDENTS | PERCENTAGE |
|------------|--------------------|------------|
| ISO 14001  | 31                 | 30.7%      |
| LEED       | 42                 | 42.6%      |
| Green Seal | 15                 | 15.8%      |
| None       | 11                 | 10.9%      |

Tabel 3.2

**Interpretation:** VRL Logistics holds several sustainability certifications, reflecting its commitment to environmental management. The data indicates that 42.6% of respondents identified LEED certification as a key credential, while 30.7% noted ISO 14001. Additionally, 15.8% reported having Green Seal, and 10.9% indicated that the company holds no certifications. This distribution highlights a strong emphasis on green building practices and environmental management systems within the organization.

**Table 3.3 supply chain is most focused on sustainability at VRL Logistics**

| Options        | Supply chain | Operational area |
|----------------|--------------|------------------|
| Transportation | 25           | 30               |
| Procurement    | 37           | 38               |
| Warehousing    | 20           | 21               |
| Distribution   | 13           | 10               |

Tabel 3.3

### Hypothesis

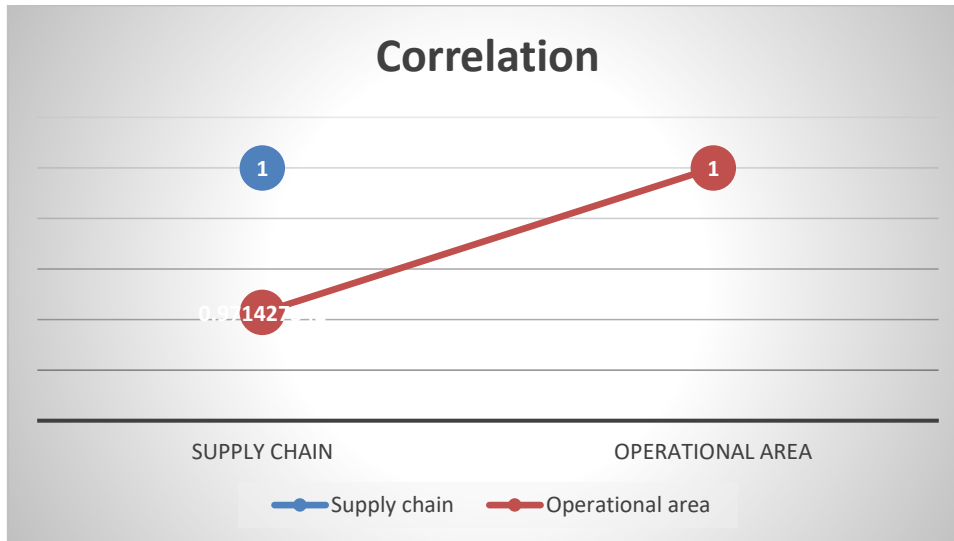
**H<sub>1</sub>:** There is a significant positive correlation between the supply chain categories and their associated operational areas.

**H<sub>0</sub>:** There is no significant correlation between the supply chain categories and their associated operational areas.

### Data

| Correlation      | Supply chain | Operational area |
|------------------|--------------|------------------|
| Supply chain     | 1            |                  |
| Operational area | 0.971427342  | 1                |

## Correlation



## Interpretation

Given that higher values in one operational area correspond to higher values in the other (e.g., Transportation and Procurement), the data suggests a potential positive association between supply chain categories and their related operational areas. Distribution, on the other hand, exhibits a minor divergence, with lower operational area measurements. Although the pattern often points to alignment, additional statistical research is necessary to verify the relationship's strength and relevance.

**Table 3.4 operational area has benefited the most from VRL Logistics' sustainability initiatives**

| OPTIONS        | NO. OF RESPONDENTS | PERCENTAGE |
|----------------|--------------------|------------|
| Transportation | 30                 | 30.7%      |
| Warehousing    | 38                 | 38.6%      |
| Procurement    | 21                 | 20.8%      |
| Distribution   | 10                 | 9.9%       |

Table 3.4

**Interpretation:** The review results demonstrate that warehousing has benefited the most from VRL Coordinated factors' manageability drives, with 38.6% of respondents distinguishing it as the vital functional region. This proposes that upgrades in warehousing rehearses, probable through energy productivity and waste decrease techniques, have had a critical positive effect. Transportation likewise shows eminent advantages at 30.7%, mirroring the significance of enhancing coordinated factors tasks. The lower rates for acquisition (20.8%) and circulation (9.9%) show that while these areas are influenced, they are not as altogether upgraded by supportability endeavours contrasted with warehousing.

## 4. Findings And Suggestions

### 4.1 Findings

- VRL Logistics' current sustainability practices were rated **Good** by most respondents, indicating satisfaction but room for improvement.
- **Energy-efficient transportation** is the most prominently used sustainability practice at VRL Logistics.
- Sustainability practices are reviewed **annually** by VRL Logistics, highlighting a structured but potentially less frequent update cycle.
- The most common sustainability certification held by VRL Logistics is **ISO 14001**.

### 4.2 Suggestions

1. Move from annual to quarterly or biannual reviews of sustainability practices to stay updated with the latest trends and promptly address emerging challenges.
2. In addition to ISO 14001, pursue certifications like **LEED** or **Green Seal** to strengthen the company's environmental credentials and align with global standards.
3. Allocate more resources to energy-efficient transportation, renewable energy sources, and waste management technologies to reduce the company's carbon footprint and operating costs.
4. Develop more effective waste reduction programs and enhance recycling initiatives across all departments, including warehousing and distribution.
5. Work closely with suppliers to promote sustainable sourcing and implement **supplier sustainability audits** to ensure eco-friendly practices across the entire supply chain.

## 5. Conclusion

The survey on VRL Logistics' current sustainability practices reveals several key insights into their sustainable supply chain management. While the company's efforts in sustainability are generally rated positively, with most respondents marking them as "Good," there are clear areas where further enhancements can be made to align with industry best practices. Overall, VRL Logistics demonstrates a commitment to sustainability but can benefit from focusing on more comprehensive practices, stronger partnerships, and continued investments in innovation to remain competitive and environmentally responsible in the logistics industry.

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