

An Ethical Perspective on Greenwashing

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Abstract

The growing environmental focus made businesses adopt sustainability portrayals which triggered the spread of ecofriendly marketing practices. Businesses now perform green washing by announcing misleading or untrue information about their environmental standards and policies during this era of green marketing. The study investigates green washing from a green ethical perspective to uncovered mismatches between eco-friendly claims and real business conduct.



The primary motivation for this study lies in understanding how greenwashing undermines genuine efforts toward sustainability and erodes public trust in businesses. By addressing this critical issue, the research aims to uncover the ethical tensions that arise when marketing strategies prioritize appearances over authenticity. Furthermore, the discussion extends to understanding how greenwashing affects the global push toward environmental conservation by misleading stakeholders and stalling genuine progress.

This paper highlights the necessity of ethical transparency and accountability in corporate sustainability narratives to rebuild consumer trust and enhance corporate credibility. Additionally, it investigates how businesses can integrate ethics into their strategies to ensure long-term sustainability and address the moral responsibility they hold toward society and the planet.

The importance of this study is underscored by the increasing consumer demand for ethical practices and the rising awareness of environmental issues. Businesses that fail to align their actions with their claims risk damaging their reputations and losing stakeholder trust. Conversely, companies that prioritize ethical integrity and genuine sustainability can foster deeper connections with their audiences while contributing to the advancement of global environmental goals. By emphasizing the critical need for ethics in sustainability narratives, this research provides a framework for fostering trust, ensuring corporate accountability, and promoting meaningful environmental progress.

Keywords: Greenwashing, Ethical transparency, Consumer trust, Corporate image, Green ethics, Sustainability narratives

Chapter 1: Introduction

Environmental sustainability has become an essential business and customer concern during the recent years. Environmental and resource concerns along with climate change awareness have become major forces that push corporations to agree on green practices and showcase their sustainability dedication (Smith & Taylor 2021). The world's populations continue dealing with environmental damages which prompted sustainability to advance from specialized interest into universal focus thus evolving its impact on buyer decisions and business frameworks and state authorities (Jones 2020). The industry change has produced green marketing which enables businesses to promote environmentally friendly attributes to draw conscious consumers while standing out in competitive environments (Brown 2019).

Greenwashinghasgainedprominence as a troubling phenomenon that emerged during the increase in green marketing practices. Greenwashing refers to the practice of exaggerating or misleading customers about the environmental benefits of products or services or companies (Delmas and Burbano 2011). Companies handle greenwashing by creating false environmental responsibility images while only exceptionally modifying their own operations (Leonidou & Skarmaas, 2017). Corporate misleading sustainability claims destroy authentic sustainability progress while damaging customer trust in corporate statement authenticity. The resulting confusing environment makes stakeholders face the challenge of distinguishing genuine from fake environmental declarations (Lyon & Montgomery, 2015).

The implications of greenwashing extend far beyond individual businesses. By fostering skepticism and confusion, greenwashing diminishes the credibility of sustainability as a whole, potentially deterring consumers and stakeholders from supporting legitimate eco-friendly initiatives (Parguel, Benoît-Moreau, & Larceneux, 2011). For businesses, this practice poses significant risks, including reputational damage, loss of stakeholder trust, and legal repercussions as regulatory bodies tighten their scrutiny of environmental claims (Chen & Chang, 2013). From an ethical perspective, greenwashing represents a profound misalignment between corporate values and societal expectations, raising questions about accountability, transparency, and moral responsibility (Delmas & Burbano, 2011; Lyon & Montgomery, 2015).

The study explores greenwashing ethics through a deep analysis of business strategies that create tensions by ruining authenticity for marketing gain (Leonidou & Skarmeas, 2017). The research presents strategic guidance for enterprises to shift their strategic approach toward truthful sustainability practices while reconstructing trust relations and delivering meaningful impacts towards environmental sustainability targets (Lyon & Montgomery, 2015; Chen & Chang, 2013).



1.1 Background

The concept of green marketing originated as businesses sought to align their operations with environmental values, responding to both regulatory requirements and market demand for sustainability (Polonsky, 1994). Companies began adopting practices aimed at reducing their carbon footprints, conserving resources, and promoting environmentally friendly products (Peattie, 2001). However, in an attempt to capitalize on the rising interest in sustainability, some corporations resorted to greenwashing—crafting deceptive marketing campaigns to create an illusion of eco-consciousness without implementing substantive environmental practices (Delmas & Burbano, 2011).

Ethical concerns surrounding greenwashing have grown in significance, as such practices compromise the integrity of sustainability efforts. From an ethical standpoint, greenwashing raises questions about transparency, accountability, and corporate moral responsibility (Leonidou & Skarmeas, 2017). It creates a disconnect between marketing claims and actual operations, misleading consumers, investors, and regulators (Lyon & Montgomery, 2015). This misalignment undermines trust, stalls genuine progress, and complicates efforts to promote environmental conservation on a global scale (Delmas & Burbano, 2011). Examining greenwashing through the lens of green ethics is essential for addressing these challenges and fostering corporate practices that align with authentic sustainability goals.

Many companies claim sustainability values yet demonstrate insufficient authentic practices which produce ethical concerns and decrease public faith in their corporate responsibility (Delmas & Burbano, 2011). The broken link between verbal claims and actual sustainable practices leads to serious negative consequences which diminishes authentic sustainability actions while letting false information spread persistently (Leonidou & Skarmeas 2017). The practice of greenwashing damages worldwide environmental crisis response through its diversion of genuine solutions while creating doubts about corporate sustainability messages (Chen & Chang, 2013). The exploration of ethical aspects in greenwashing needs immediate attention because it will help businesses create better accountability and transparency systems (Lyon & Montgomery, 2015).

Chapter 2: Review of Literature

The year of publication for Teichmann, F. M. J., Wittmann, C., and Sergi, B. S. S. is 2023. According to Teichmann, F.M.J., Wittmann, C., and Sergi, B.S.S. (2023), "What are the consequences of corporate greenwashing? ", this study investigates the negative effects of greenwashing, a dishonest marketing strategy in which businesses falsely represent themselves as environmentally beneficial. 1 An examination of the effects of greenwashing on the financial and consumer sectors, Journal of Information, Communication and Ethics in Society, Vol. 21 No. 3, pp. 290-301). True environmental advancement is hampered by boolean activities that alter market signals and damage market reliability through deceptive advertising and greenwashing practices. The operations of the financial marketplace and consumer selection procedures are the specific targets of these effects.

The publication year is 2022, and the authors are A. Toscano, M. Balzarotti, and I. Re. The green transition and how it might be incorporated into ESG (Environmental, Social, and Governance) corporate identity are the main topics of this study, which focuses on the Italian chicken industry. A grounded theory study on sustainability methods and the dangers of greenwashing in the Italian poultry sector. Sustainability, 14088 (14(21)). It examines how business owners in this supply chain see and use sustainability using a grounded theory methodology. The results draw attention to the dangers of greenwashing and the discrepancy between perceived and real sustainability. The call for standardized ESG reporting and assistance for agrifood businesses to successfully adopt sustainable practices are among the recommendations.

Selvan, D. S. S. A. and Deepthi Nivasini, K. wrote the research paper in 2021. The perspective of greenwashing in beauty goods is being studied in Tamil Nadu (Selvan, D. Selvan, D. Selvan, D. Selvan, D. S. S. A. & Deepthi Nivasini, K. (2021). Tamil Nadu consumers' opinions about greens and their moral implications for cosmetics. ISSN: 09720766, Journal of the Asian Society of Mumbai. The goal of the study is to examine consumer perceptions of environmental deception marketing strategies, as well as the moral ramifications of these tactics and how they affect consumer confidence and buying patterns.



Marquis, C., Toffel, M. W., and Zhou, Y. wrote the paper, which was released in 2016. The study examines selective disclosure, a type of environmental disclosure that is a form of greenwashing. While hiding important information, the technique exposes environmental consequences (Marquis, C., Toffel, M. W., & Zho, Y. (2016). Organization Science, 27(2), 483504). The study examines how consumer groups, media outlets, supervisory bodies, and non-governmental organizations interact with corporate environmental information based on the results of stakeholder surveys. In order to ascertain the reasons behind selective disclosure and the efficacy metrics for dealing with this dishonest activity, this study looks at societal norms, consumer expectations, and legal requirements.

In 2021, Alexa, L., Apetei, A., and Pã®laru, M. wrote the article. The analyzed study explores the connection between greenwashing and green marketing in the first fashion industry (Alexa, L., Aperei, A., and Pã®laru, M., 2021). The fashion industry is subject to sustainability regulations due to its substantial usage of environmental toxins, which has led many firms to employ "green" advertising strategies. Businesses fear the public will discover their "green wash"—a term used to describe their dishonest environmental and social initiatives. In order to maximize transparency and accountability within the first fashion business, the research analyzes industry barriers and investigates brand strategies and customer understanding.

G. VanCapelleveen, D. Blattt, and D. Yazan, M. (2024). The study examines the ways in which different greenwashing techniques impact consumer branding scenarios in accordance with (Blitt, D., Van Capelleveen, G. & Yazan, D.M. (2024). 1A multifaceted consumer examination of the effects of greenwashing tactics on branding in Germany (Business Strategy and the Environment, 33(2), 597-625). Greenwashing techniques treat earlier testing as monolithic, failing to distinguish between many manifestations of the issue. The study develops two-dimensional categories of greenwashing methods that separate their origin between organizational-level and product-level activities, as well as false and hidden information from ambiguous application kinds. There are six distinct categories as a result. 2. Research-based understanding of consumer brand settings is improved by this unique investigation of the effects of greenwashing practices.

Romero, S., Ruiz-Blanco, S., and Fernandez-Feijoo, B. (2022). Ruiz-Blanco, S., Romero, S., & Fernandez-Feijoo, B. (2022) use sustainability data from S&P's top 100 firms to examine greenwashing tendencies in corporations. Sustainability, Environment, and Development, 24(3), 4024-4045. The phrase "greenwash" refers to a business's failure to meet its stated objectives using the indicators that Bloomberg ESG values provide. This study shows that green-washing tendencies are minimal in companies that have adopted GRI standards and sustainability reporting. Research indicates that companies focus more on greenwashing in industries where customers may readily observe it. Because it relies on data from a single country, the study has a serious flaw.

R.P. Gregory (2024). Using dynamic panel modeling, this study investigates whether greenwashing increases business risk in 3,973 companies in 70 countries (2012–2022). (R. P. Gregory, 2024). An International Perspective on the Impact of Greenwashing on Firm Risk. Risk and Financial Management Journal, 17(11): 526. Greenwashing eventually raises risk and misallocates resources, but it can also boost financial performance and public relations. Businesses that participate in greenwashing have a lower market value, a lower return on equity, more ESG concerns, and unsystematic risk. They do, however, have lower dividend yields, a larger debt-to-capital ratio, and more institutional ownership. Although the study finds a feedback loop between greenwashing and ESG ratings, it offers no proof that greenwashing is lessened by ESG reporting requirements.

Jones, E. (2019). A study examines how well-known companies and those with low environmental safety employ green advertising tactics by analyzing internet and print advertising content (Jones, E. (2019). Greenwashing is an unethical business strategy that fails to take advantage of ethical consumer opportunities. 728–754 in Sociological Perspectives, 62(5). Since both strong and weak firms refrain from presenting disparate overarching storylines, consumer empowerment is a recurring theme in marketing tactics. The available data demonstrates that green advertising serves mostly as a business tool to build favorable customer connections with buyers of ethical goods. According to the researcher, new definitions of greenwashing should consider the relationship between the product, market, and company in addition to claims-actions analyses in order to examine the cultural influence.



Webster, J., and Szabo, S. (2021). Based on the work of Szabo S. and Webster J. (2021), the study examines how greenwashing affects customer perception and examines which other elements influence greenwashing assessment. Customers' perceptions of unethical marketing practices create a shift in the views about the environment and products. Business ethics journal, 171, 719-739. The study uses a multi-method approach to investigate how customers interact with business websites, including questionnaires, interviews, and neurophysiological techniques. 1 Results show that perceived greenwashing influences customer satisfaction during website engagement in addition to environmental and product perceptions. 2. The study also shows that the degree of website involvement, views of products and the environment, and perceived greenwashing are all significantly influenced by website interactivity.

Benoît-Moreau, F., Parguel, B., & Larceneux, F. (2011). This study examines how consumers react to corporate CSR communication in relation to independent sustainability ratings (Parguel, B., Benoît-Moreau, F., & Larceneux, F. (2011)). In order to demonstrate how sustainability ratings reduce greenwashing, a study that was published in the Journal of Business Ethics examined moral corporate communication practices (Parguel, B., Benoît-Moreau, F., & Larceneux, F. (2011)). Through an examination of moral business communication strategies, the effect of sustainability ratings on avoiding greenwashing is examined. Business Ethics Journal, 102, 15–28. Business Ethics Journal, 102, 15–28. This study examines how consumers' perceptions of CSR messaging's diminished intrinsic purpose lead to a lower brand value when sustainability is subpar.

Gatti, L., Seele, P., and Pizzetti, M. (2021). Using a new supply chain typing system that pinpoints the locations of inconsistencies, the study examines stakeholder responses to greenwashing (Pizzetti, M., Gatti, L., & Seele, P., 2021). One Businesses talk, suppliers walk: examining the blame game's focus on greenwashing and presenting "vicarious greenwashing." 2 Business Ethics Journal, 170(1), 21–38. Using attribution theory, the study looks at how stakeholders assess the control and intent behind greenwashing practices before deciding who to blame and what investments to make. Because the corporation itself generates the confidentiality difficulties, research indicates that direct greenwashing elicits the most severe negative reactions. When suppliers continue to utilize non-sustainable practices while advertising sustainability, the indirect type of greenwashing has less of an impact on businesses.

Seele, P., and M. D. Schultz (2022). This study examines "machine-washing" as a dishonest tactic used by businesses to conceal the moral components of their AI systems (Seele, P., & Schultz, M. D., 2022). The study examines the shift from greenwashing to machine-washing techniques and builds a model with recommendations for the future based on analogy-based reasoning. Business Ethics Journal, 178(4), 1063-1089. The writers use a "reasoning by analogy" approach to examine the parallels and differences between "machine-washing" and "greenwashing" based on predetermined standards. 1 False ethical information concerning AI, whether or not it is conveyed by words, visuals, or algorithms, is referred to as "machine-washing." 2 Furthermore, machine-washing might involve using physical means to thwart more stringent AI laws.

Seele, P., Rademacher, L., and Gatti, L. (2019). The authors assess the body of research on greenwashing and then pinpoint its basic pattern, which is that voluntary CSR initiatives contribute to the proliferation of greenwashing practices (Gatti, L., Seele, P., & Rademacher, L. (2019). Greenwashing out—grey zone in. The review study found that required CSR-related improvements are hampered by greenwashing. Journal of Corporate Social Responsibility International, 4(1), 1–15. According to the authors, voluntary CSR programs foster the emergence of creative endeavors, but the murky space that results allows false environmental claims to flourish. According to their analysis, it would be advantageous to implement both required and optional CSR regulations. One By enacting particular regulations that prohibit businesses from engaging in extensive greenwashing, a proposed framework facilitates the adoption of innovative CSR tactics.

Schleper, M.C., Blome, C., and Foerstl, K. (2017). This study examines the effects of transactional and ethical leadership styles on supply chain greenwashing and green supplier championing, which promote sustainable practices (Blome, C., Foerstl, K., & Schleper, M. C. (2017)). An empirical investigation of leadership and moral incentives as antecedents of greenwashing and green supplier advocacy. Cleaner Production Journal, 152, 339–350. The study shows that ethical leadership enhances green supplier advocacy but has no effect on eradicating greenwashing, based by data from 118



German organizations and a route analysis. On the other hand, greenwashing is encouraged by transactional leadership, which places a higher priority on obeying orders, particularly when paired with moral rewards. Remarkably, the association between green supplier advocacy and ethical leadership was not considerably strengthened by ethical incentives.

Suárez-Perales, J. Valero-Gil, and V. Ferrón-Vílchez (2021). This study (Ferrón-Vílchez, V., Valero-Gil, J., & Suárez-Perales, I., 2021) looks at how managers' decisions about joint ventures with other businesses are impacted by greenwashing. What impact does greenwashing have on managers' choices? an experimental strategy that incorporates stakeholder viewpoints. Environmental Management and Corporate Social Responsibility, 28(2), 860-880. This study looks at how managers' decisions to keep or build partnerships with other businesses are affected by greenwashing, whereas earlier research mostly focused on how customers perceive this practice. The study uses an experimental design to investigate if managers' views on environmental management influence how they make decisions in respect to greenwashing.

Suárez-Perales, J. Valero-Gil, and V. Ferrón-Vílchez (2021). This study examines how stakeholders' perceptions of corporate environmental responsibility are impacted by various forms of greenwashing (Torelli, R., Balluchi, F., & Lazzini, A., 2020). One Stakeholder perceptions are affected by environmental communication and greenwashing. 29(2), 407–421, Business Strategy and the Environment. The study examines how different misleading environmental messages impact stakeholder perceptions and responses to environmental scandals using legitimacy and reporting theory. The study used a four-for-two design experiment to demonstrate how stakeholders' perceptions of corporate environmental responsibility and their reactions to environmental scandals are significantly impacted by varying degrees of greenwashing.

In 2019, Braga, S., Correa, C. M., Moura-Leite, R. C., Martínez, M. P., & Da Silva, D. The study looks at how customers in the retail sector are influenced by greenwashing while making judgments on green product purchases (Braga, S., Martínez, M. P., Correa, C. M., Moura-Leite, R. C., & Da Silva, D. (2019). 1 Attitudes, beliefs, and the greenwashing effect on green consumption. Journal of RAUSP Management, 54(2), 226-241. Journal of RAUSP Management, 54(2), 226-241. Through a review of perceived risk, satisfaction outcomes, and loyalty alignment with customer ideas and attitudes, a study of 880 Sao Paulo consumers demonstrates how greenwashing influences buying opinions and purchasing readiness. The study found that consumers' perceptions of greenwashing result in lower levels of satisfaction, loyalty, and perceived benefits, as well as a rise in product ambiguity. The study contributes to the field by evaluating aspects of purchase intention at the same time by comparing consumer behavior and views before and after being exposed to greenwashing, as well as by taking into account customer attitudes and beliefs.

One, F., and Walker, K. (2012). This study examines the environmental influence on environmental performance of more than 100 prosperous Canadian businesses operating in the visible environmental pollution sector (Walker, K. & Wan, F. (2012)). Measurements and Communication of Businesses through Environmental Performance and Its Financial Impact: Symbolic Measurements of Damage and Green Space. Journal of Business Ethics, 109, 227-242). This study looks at the specific environmental concerns that these businesses in different industries are addressing, but it also looks into the relationship between environmental initiatives and their profitability from a symbolic (green discussion) and material (green walk) perspective. Research indicates that whereas symbolic activities have a detrimental effect on financial performance, environmental actions have no effect at all. Studies reveal that greenwashing negatively affects financial outcomes.

Chapter 3: Case Discussion

1 Case: Volkswagen's Dieselgate Scandal

The largest notorious greenwashing incident emerged in 2015 when Volkswagen (VW) deliberately deceived its customer base along with regulators about its diesel engine environmental attributes. Clean diesel emerged as the main marketing point of Volkswagen vehicles because they claimed their models produced low emissions while offering eco-friendly



features. The discovery of VW's sophisticated software program demonstrated the company used its vehicles to deceive emissions testing because the software released lower emissions during certification procedures but let higher amounts of pollutants escape during genuine driving conditions.

2 Key Facts:

2.1 During actual usage Volkswagen cars released NOx emissions at levels that exceeded the legal threshold by 40 times. In spite of its environmental standards claims the company operated above permitted NOx emission limits during actual driving conditions.

2.2 Scope of Impact:

Over 11 million vehicles worldwide were equipped with the defeat device software.

Countries across Europe, the United States, and Asia reported non-compliance with environmental standards.

2.3 Regulatory and Consumer Response:

The U.S. Environmental Protection Agency (EPA) and the California Air Resources Board (CARB) initiated investigations that exposed the fraud.

Volkswagen faced a global backlash, lawsuits, fines exceeding \$30 billion, and a significant decline in consumer trust.

2.4 Ethical Analysis:

Greenwashing violates fundamental ethical principles, including honesty, transparency, and accountability. Below are the ethical perspectives involved:

2.5 Consumer Trust and Deception:

VW's claims of eco-friendly appealed to environmentally conscious consumers who were misled into purchasing polluting vehicles.

Deceptive practices violated the ethical obligation to provide accurate information.

2.6 Environmental Harm:

By falsely advertising clean technology, VW contributed to increased pollution, exacerbating climate change and public health risks.

The environmental damage contradicted the company's stated commitment to sustainability.

2.7 Corporate Accountability:

Ethical frameworks such as deontology emphasize the duty of organizations to adhere to rules and maintain integrity. VW knowingly violated legal and ethical standards.

2.8 Stakeholder Impact:

- > Shareholders faced financial losses due to plummeting stock prices and fines.
- > Employees, including engineers and marketers, were implicated or faced job losses.

> The broader automotive industry suffered reputational damage, creating skepticism about other manufacturers' environmental claims.



3 Lessons Learned

3.1 Transparency Is Non-Negotiable:

Companies must ensure that their claims about environmental performance are accurate, verifiable, and supported by data.

Independent third-party audits can prevent exaggerations and build trust.

3.2 Long-Term Reputation vs. Short-Term Gains:

VW's case demonstrates that prioritizing short-term profit over ethical practices leads to long-term losses, both financially and reputationally.

3.3 Need for Regulatory Oversight:

Stricter regulations and enhanced testing protocols can deter greenwashing.

Regulators play a crucial role in safeguarding consumer interests and environmental integrity.

3.4 Ethical Leadership:

Corporate leaders must foster a culture of ethics, ensuring that all departments prioritize compliance and honesty over misleading marketing strategies.

Broader Implications of Greenwashing

3.5 Consumer Awareness:

Greenwashing exploits the growing consumer preference for sustainable products, leading to skepticism about genuine environmental claims.

Educating consumers about identifying false claims can mitigate the impact of greenwashing.

3.6 Environmental Advocacy:

Advocacy groups and watchdog organizations can expose greenwashing practices and pressure corporations to align with ethical standards.

3.7 Corporate Social Responsibility (CSR):

Genuine CSR initiatives must focus on measurable environmental outcomes rather than superficial marketing.

The Volkswagen Dieselgate scandal underscores the ethical challenges posed by greenwashing. Beyond financial penalties, greenwashing erodes public trust, damages the environment, and tarnishes a company's legacy. Ethical practices are crucial for businesses to achieve long-term sustainability and success. By prioritizing transparency, accountability, and genuine environmental efforts, companies can avoid the pitfalls of greenwashing and contribute meaningfully to global sustainability goals.

Case 2: H&M – Misleading Sustainability Claims

2.1 Background:

H&M operates as one of the planet's leading retailers of fast fashion yet environmental issues have continuously targeted its operations. The company introduced "Conscious Collection" as a sustainable clothing range which uses materials composed of organic cotton and recycled polyester to promote its sustainability initiatives. H&M announced that the new product collection embodied its expanding plan to establish an eco-friendly image in the market.



The clothing from H&M received sustainability labels indicating that specific items generated lower environmental effects than regular clothing products. H&M deployed multiple marketing strategies through its websites with endorsements and in-store messaging and social media platforms to showcase its sustainable initiatives.

2.2 Greenwashing Accusations:

H&M encountered substantial criticism from environmental organizations and regulatory bodies because of deception toward its customers. The criticism against the company rested on several bases.

2.2.1 Vague and Misleading Terminology:

H&M failed to define sustainable materials and conscious through third-party certifications while promoting these terms throughout their brand.

Numerous people believed the Conscious Collection exceeded environmental standards however research established that particular products within this range did not perform better than standard H&M offerings.

2.2.2 The 2022 Investigation by the Norwegian Consumer Authority:

The Norwegian Consumer Authority discovered through research that H&M presented false and unclear sustainability information to consumers.

The investigation proved that the Conscious Collection delivered minimal environmental benefits as H&M remained unable to show sufficient proof supporting its claims.

2.2.3 Greenwashing Through the Higg Index:

The sustainability measurement tool known as Higg Index allowed H&M to support its claims. The experts cited issues with the index because it was considered biased toward favoring fast fashion brands.

The analysis conducted by independent researchers revealed many Conscious Collection items generated more environmental impact than non-sustainable products.

2.2.4 Fast Fashion Contradictions:

The sustainability campaign at H&M proceeded concurrently with a yearly production of millions of garments thus supporting both sustainable and unsustainable fashion operations.

The basic principles of sustainability remain in direct conflict with fast fashion business operations through their extensive use of inexpensive labor coupled with product disposal.

23 Outcome

→ H&M encountered multiple negative consequences from customers' discovery of false sustainability messaging through many channels.

 \succ The company faced more regulatory attention due to which it needed to enhance its sustainability reporting transparency.

Consumer trust dropped dramatically because people learned about dishonest environmental marketing within the fashion field.

Several organizations ask for additional stringent sustainability marketing rules to stop businesses from misleading their customers.



Case 3: Nestle – Misleading Water Sustainability Claims

3.1 Background:

Nestle operates as one of the planet's largest food manufacturers generating bottled water products through Pure Life and Poland Spring and Perrier brands with repeated Environmental management complaints. Nestle implemented strategic moves to establish itself as an eco-friendly organization because consumer understanding about plastic contamination and water conservation improved.

The company utilized marketing messages that labeled its bottled water products as environmentally friendly and sustainable because they wanted to attract consumers who cared about the environment. The company stated that it established multiple strategies to safeguard water protections and decrease plastic materials shed.

3.2 Greenwashing Accusations:

The public accused Nestle of misleading marketing through greenwashing despite their promotional activities. The key accusations included:

3.2.1 False Claims About Water Sustainability:

> Nestle portrayed its water extraction operations as environmentally friendly by using statements about resource management. The investigative findings indicated that Nestle took large water volumes from natural sources without proper return flow.

 \succ The company continued water extraction activities in drought conditions which resulted in critical environmental harm that caused local populations to suffer from water shortage issues.

3.2.2 Plastic Pollution and Recycling Misconceptions:

Nestle used marketing to portray the plastic bottles as completely recyclable and sold this as a green solution. Environmentalists made the clarification that recycling with proper waste management does not equate to true recycling of waste items.

Research proves that most plastic bottles go straight to landfills and oceans instead of receiving proper recycling treatment which occurs only in limited instances.

> The corporation remained at the top of global plastic polluters ever since it launched its sustainability promises.

3.2.3 Lawsuits and Environmental Investigations:

> Environmental organizations throughout 2018 charged Nestle with exploiting community water supplies and giving deceptive information regarding its bottled drinking water sustainability.

> People sued Nestle's Poland Spring division due to its misleading description of "natural springs" water which actually originated from underground wells.

3.2.4 Contradictory Corporate Behavior:

The company continued opposing enhanced environmental regulations which could minimize plastic output while making public declarations to address plastic waste.

Nestle's behavior showed an obvious inconsistency between its publicity promises and the real environmental results of its activities.



3.3 Outcome:

Nestle faced an adverse public reaction through its deceptive environmental marketing practices that led to:

> The agency encountered a double blow from the public's negative publicity alongside product avoidance actions which destroyed their reputation.

> Nestle faced environmental group pressure causing it to adopt public commitments about water sustainability as well as plastic reduction plans.

> In 2020 the company decided to sell its North American bottled water brands presumably because criticism and regulatory pressure intensified.

Environmental organizations maintain their scrutiny on Nestle's sustainability approaches by demanding the company excludes single-use plastics while implementing sustainable water administration strategies.

Case Study 4: BP – "Beyond Petroleum" Re-branding and the Deep water Horizon Disaster

4.1 Background:

As an oil and gas industry leader British Petroleum stands among the world's biggest such firms. BP launched its "Beyond Petroleum" campaign in the early 2000s as a bid to establish itself as an eco-friendly energy business. The Beyond Petroleum branding campaign included BP's eco-friendly green and yellow sunburst logo together with its investments in renewable energy technologies such as wind and solar power while using the slogan "Beyond Petroleum".

Marketing activities by the company centered on showing BP as a clean energy transition leader through investment statements about sustainability while simultaneously abandoning fossil fuel operations. When BP instituted this environmental emphasis it became the foremost oil company to demonstrate publicly its commitment to environmental responsibility. 4.2 Greenwashing Accusations:

BP attempted to establish itself as an environmentally conscious firm but investigations showed major mismatches between its promotional statements and its working practices.

4.2.1 Minimal Investment in Renewable Energy:

The company created advertisements which implied that renewable energy development had become a top priority for BP. Reports indicate that renewable energy projects received only 2.5% of BP's overall budget as the company dedicated its remaining funds to maintaining oil and gas extraction practices.

The company overstated its sustainability goals thus consumers saw its rebranding more as deceptive advertising than real sustainable progress.

4.2.2 Deepwater Horizon Oil Spill (2010):

After the Deepwater Horizon Gulf oil rig explosion in the Gulf of Mexico BP suffered complete damage to its sustainability reputation as this event became the largest environmental disaster in United States history.

The incident leaked over 4 million barrels of oil into the ocean which led to catastrophic damage of sea ecosystems and killed countless marine animals while contaminating extended maritime coastal areas.

BP exposed its inadequate safety programs and insufficient environmental accountability when the disaster occurred which exposed contradictions between their green company statement and their real actions.



Case Study 5: Coca-Cola – Misleading Plastic Recycling Claims

5.1 Background:

Coca-Cola produces billions of plastic bottles annually because it functions as the global leader in beverage production. The increasing worry about plastic waste led Coca-Cola to start a worldwide sustainability campaign through which it stated its ongoing efforts at plastic waste reduction and recycling advancement.

Through their "A World Without Waste" advertisement and supporting programs the company established new slogans to promote initiatives.

- 100% recyclable plastic bottles
- Increased use of recycled materials
- Support for plastic waste collection programs

Coca-Cola declared itself a sustainable packaging pioneer through a 2030 promise to make all its bottles include minimum 50% recycled materials.

5.2 Greenwashing Accusations:

The world consistently ranks Coca-Cola as the company responsible for the largest plastic pollution despite its stated promises. The environmental organization Break Free From Plastic together with other entities filed claims against Coca-Cola for presenting false information to its customers through multiple deceptive methods:

5.2.1 Plastic Pollution Leadership:

Each year Coca-Cola creates 3 million tons of plastic packaging that amounts to approximately 200,000 plastics bottles produced every minute.

The company maintains its status as the top plastic polluter worldwide when auditors evaluate global brand pollution levels.

5.2.2 Misleading "100% Recyclable" Labeling:

The words "100% recyclable" which Coca-Cola uses on plastic bottles do not guarantee actual bottle recycling. Fewer than 9% of plastic waste receives proper recycling treatment around the world because most Coca-Cola bottles wind up in waste dumps or marine environments or through incineration.

The logistics behind Coca-Cola's promise fail because numerous nations do not have enough capabilities to recycle plastic effectively.

5.2.3 Lobbying Against Plastic Reduction Policies:

Coca-Cola publically supports plastic recycling but the company has secretly opposed environmental regulations aimed to decrease plastic output.

The company stands in opposition to bottle deposit programs together with single-use plastic bans across different countries.

Coca-Cola gave financial support to research that used false data to minimize the negative effects of plastic waste on the environment.

5.3 Outcome:

General public backlash together with consumer-initiated boycotts required Coca-Cola to take some form of action.

The company made a commitment to adopt 25% reusable packaging by 2030 during 2022 yet many experts still see this goal as inadequate.



Coca-Cola's deceptive sustainability methods developed increasing doubts about businesses that promote environmental commitment which caused more demanding regulatory enforcement requirements.

Through sustainability messaging Coca-Cola preserves public trust even though the company continues to cause environmental damage with its operations.

Case Study 6: McDonald's: Fake Sustainability Efforts 6.1 Background:

McDonald's, the world's largest fast-food company, has long marketed itself as ecologically responsible. The corporation has launched several projects claiming to promote sustainable sourcing, environmentally friendly packaging, and waste reduction.

Some of McDonald's well-known environmental efforts include:

- Changing from plastic to paper straws
- Using "sustainable beef"
- Improving restaurant energy efficiency

However, detractors contend that these initiatives are largely symbolic rather than significant environmental advantages.

6.2 Greenwashing accusations:

6.2.1 The Paper Straw Controversy:

McDonald's shifted from plastic straws to paper straws throughout its business locations worldwide in 2018 to fulfill its environmental waste reduction goals. The paper straws turned out to be non-recyclable because of their material makeup. Public perception viewed this action as a promotional effort instead of genuine efforts toward sustainability.

6.2.2 Questionable "Sustainable Beef" Claims:

Current investigations reveal McDonald's sustainable beef claims as false because it keeps purchasing cattle from suppliers responsible for rainforest destruction in Amazon.

The production of beef at McDonald's creates major environmental problems because it produces large amounts of carbon emissions while it also promotes forest clearing and significantly uses water.

6.2.3 Excessive Packaging and garbage:

McDonald's restaurants continue to generate millions of tons of plastic garbage annually. While recyclable packaging has been introduced, the majority of single-use plastics still end up in landfills.

6.2.3 Limited "Green" Initiatives:

- > The implementation of sustainability measures exists in only a limited number of McDonald's outlets.
- > The company has restricted environmental initiatives which neglect its worldwide impact.

6.3 Outcome:

After receiving criticism from environmental groups, McDonald's altered their goals for sustainability for the second time. The corporation promised to achieve net-zero emissions by 2050, but critics say its dependency on meat and single-use plastics make this impossible. McDonald's employs green marketing, but their actual business model is void of sustainability. The McDonald's case illustrates how empress can modify their operations for public relations while failing to alter any internal mechanisms at all.



Chapter 4: Limitations

The topic of "An Ethical Perspective on Greenwashing" has several limitations that must be acknowledged for a balanced discussion. One key challenge is the subjectivity inherent in ethical judgments. Ethics can vary widely across individuals, cultures, and industries, making it difficult to establish universal standards for what constitutes greenwashing (Carroll, 1991). This subjectivity complicates the consistent evaluation of claims. Furthermore, verifying whether a company is genuinely sustainable or engaging in deceptive practices often requires detailed investigation. Such efforts may not always be feasible for consumers or regulators due to limited resources and access to information (Lyon & Montgomery, 2015).

Another limitation is the complexity of supply chains. Businesses often operate within intricate, multi-tiered supply networks, making it challenging to assess whether sustainability claims apply to all aspects of their operations (Sarkis et al., 2011). Compounding this issue is the lack of adequate regulatory oversight in many regions. Without clear definitions or enforceable penalties, unethical practices like greenwashing can persist unchecked (Delmas & Burbano, 2011). Additionally, environmental metrics used to measure sustainability are often complex, ambiguous, or lack standardization, which can inadvertently support misleading claims (Parguel, Benoît-Moreau, & Larceneux, 2011).

Discussions around greenwashing can also negatively impact stakeholder trust. Growing skepticism among consumers may harm even genuinely sustainable businesses if it becomes difficult to distinguish authentic efforts from deceptive practices (Leonidou & Skarmeas, 2017). Economic pressures in competitive markets further exacerbate this issue, as companies may feel compelled to exaggerate their sustainability achievements to gain a competitive edge, making it challenging to maintain ethical principles (Chen & Chang, 2013).

Moreover, the evolving nature of sustainability poses a retrospective ethical dilemma. As definitions and standards for sustainability shift, past claims may be reinterpreted as greenwashing (Lyon & Maxwell, 2011). By acknowledging these limitations, discussions on greenwashing can be framed more realistically, fostering actionable approaches to ethical business practices and encouraging genuine efforts toward sustainability.

Chapter 5: Analysis

Greenwashing, or making false environmental claims, negatively affects consumer trust, corporate credibility, and sustainability efforts. While greenwashing might deceive consumers, it can also give people grounds for skepticism over authentic sustainability programs that can negatively impact global environmental movement (Delmas & Burbano, 2011). Companies that engage in manipulating an eco-friendly image discourage people with concerns about genuine sustainability efforts and make consumers' decisions more complicated and uncertain (Teichmann et al., 2023).

The greenwashing of holding companies can be brought under control through accountability. Firms caught falsely claiming sustainability will suffer damage in reputation and money. For instance, the Dieselgate scandal in Volkswagen showed that false environmental claims can get firms into legal issues and a loss of stakeholder trust (Lyon & Montgomery, 2015). Reduction of greenwashing is done by transparency and third-party verification; independent sustainability ratings keep the firms honest (Parguel, Benoît-Moreau, & Larceneux, 2011).

The research also highlighted the role of ethical leadership in fostering true sustainability. Companies that treat ethics and sustainability as core competencies find themselves more protected from greenwashing charges (Blome, Foerstl, & Schleper, 2017). The absence of well-defined environmental reporting standards makes greenwashing easier, necessitating stronger regulations and greater openness (Ruiz-Blanco, Romero, & Fernandez-Feijoo, 2022).

Consumer awareness is also another significant step in combating greenwashing. Consumers who are educated are less susceptible to being duped by empty claims of sustainability and are more likely to continue supporting companies with actual environmental activities (Szabo & Webster, 2021). Companies whose marketing does not align with sustainability efforts are also likely to tarnish their image and lose loyal customers in the long run (Chen & Chang, 2013).

In a nutshell, greenwashing damages corporate reputations and slows environmental progress. How to stop greenwashing is achieved through increasing the transparency of corporates, regulating them with tight laws, and educating consumers



about the reality behind the products or services they use. Only by adopting sustainability seriously rather than a marketing ploy will companies develop long-term credibility and positively conserve the environment (Leonidou & Skarmeas, 2017)

Chapter 6: Recommendations

To effectively combat greenwashing and foster genuine sustainability, a multi-pronged approach is crucial. Firstly, implementing robust transparency measures is paramount. Companies must lead the way by providing clear, concise, and easily accessible information regarding their environmental activities, progress, and challenges in their sustainability reports (Carroll & Shabana, 2010). This transparency not only minimizes the risk of greenwashing allegations but also cultivates a culture of accountability that attracts and retains environmentally conscious consumers.

Secondly, active engagement with stakeholders is essential. By actively involving stakeholders, such as consumers and other key groups, companies can gain valuable insights into their expectations and concerns regarding sustainability (Leonidou & Skarmeas, 2017). This dialogue allows companies to ensure that their business practices align with stakeholder values and expectations, fostering trust and credibility. Furthermore, by providing consumers with the information they need to make informed choices, companies empower them to support authentic sustainability initiatives (Lyon & Maxwell, 2011).

Finally, continuous education and training are vital for both employees and consumers. Organizations must invest in ongoing training programs to educate their workforce about sustainability principles, ethical practices, and the company's specific environmental commitments (Sarkis et al., 2011). This fosters a culture of environmental awareness and responsibility within the organization, ensuring that employees are equipped to contribute to genuine sustainability efforts. Simultaneously, educating consumers about greenwashing empowers them to recognize and avoid deceptive marketing practices, enabling them to make informed and responsible purchasing decisions that support truly sustainable businesses (Chen & Chang, 2013).

Chapter 7: Conclusion

The study underlines an imperative for businesses to quit the false practices of greenwashing marketing and rather opt for real sustainability practices. The more customers become aware of greenwashing, the more corporate engagements into such practice risk causing extensive reputational and financial losses (Lyon & Montgomery, 2015). The alignment of corporate actions with sustainability claims is not only a necessary condition for long-term business survival but is also an ethical requirement (Delmas & Burbano, 2011). By ensuring transparency, accountability, and a commitment to authentic sustainability, businesses can rebuild consumer trust, enhance their credibility, and contribute meaningfully to environmental conservation.

In addition, the study suggests that the current approach to marketing is not good enough to keep customers loyal because of the rise in environmental awareness. The consumers are becoming more cautious and can differentiate between false claims of sustainability. Thus, business ethics will become a critical aspect of long-term survival. Greenwashing does not only harm the authenticity of sustainability practices but also hurts public trust, which negatively affects businesses and the environment.

Therefore, companies should focus on transparency, adopting sustainability as part of the business core rather than as a cosmetics marketing ploy. Ethical business, third-party verification, and regulatory oversight help to fight greenwashing and usher in a truly sustainable corporate landscape, argues Leonidou & Skarmeas (2017). In doing so, organizations establish longevity credibility and continually contribute toward global sustainability goals.



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