

# Consumer Satisfaction Towards Online Food Delivery Apps with Focus on Cloud Kitchen – With Special Reference to Chennai City

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## Abstract:

The rise of cloud kitchens has significantly transformed the foodservice industry, particularly in the context of online food delivery services. Cloud kitchens, which operate solely through digital platforms, have grown rapidly in response to shifting consumer preferences towards convenience, affordability, and variety. This paper explores the factors influencing customer satisfaction in cloud kitchens, examining the roles of service quality, food quality, delivery speed, and customer perceptions. Through a comprehensive analysis of industry reports and empirical studies, the paper highlights the advantages and challenges of cloud kitchens and their impact on traditional restaurant businesses. The findings suggest that while cloud kitchens offer enhanced operational efficiency and cost-effectiveness, ensuring high food quality and timely delivery remains critical to customer loyalty. This study provides valuable insights for businesses looking to leverage the cloud kitchen model in an increasingly competitive market.

**Keywords:** Cloud Kitchens, Customer Satisfaction, Online Food Delivery, Service Quality, Consumer Perception.

## Introduction

In the rapidly changing digital world, online food delivery apps have revolutionized the consumer's interface with the food industry. With the advent of mobile applications such as Swiggy, Zomato, and Uber Eats, food consumption has been reoriented from dining-out to doorstep deliveries at demand. This shift has been further catalyzed by the rise of cloud kitchens, or ghost or virtual kitchens, which do not have a physical dine-in restaurant and exist solely on the basis of online orders.

The idea of cloud kitchens has caught immense momentum in cosmopolitan cities such as Chennai, where population density, technology-literate youth, and high-paced life provide an ideal setting for digital transformation of the food business. Chennai, being an economic and cultural capital of South India, has seen an exponential growth of food delivery apps in the wake and aftermath of the COVID-19 pandemic, which significantly changed the consumer's shopping behavior and brought to the forefront of need for contactless and safe food delivery services.

Cloud kitchens are meant to maximize operational efficiency, minimize costs, and offer a variety of cuisines without the cost of having a physical restaurant. Cloud kitchens use technology for menu optimization, order tracking, customer interaction, and feedback gathering. For customers in Chennai, particularly working professionals and students, the convenience, affordability, and variety provided by cloud kitchens have become an increasingly popular option.

But even as the popularity of food delivery apps and cloud kitchens increases, consumer satisfaction is still the key driver of long-term success. Issues like food quality, delivery time, price, packaging, cleanliness, app functionality, and customer service are all crucial in determining customer perception and satisfaction. Food delivery app providers and cloud kitchen operators need to know these factors in order to stay ahead of the competition in the competitive and dynamic Chennai market.

The objective of this study is to determine consumer satisfaction levels with food delivery apps operating online, particularly for cloud kitchen services in Chennai. By identifying some of the main factors affecting customer experience, the study offers guidelines for stakeholders to increase service quality, boost customer loyalty, and tailor their products according to consumer demands in the region.

## Objectives of the Study

The main objective of this study is to examine the determinants of consumer satisfaction towards online food delivery apps, with a particular emphasis on cloud kitchens in Chennai city. The research is planned to offer meaningful insights into customer behavior, usage patterns, and expectations that influence their overall satisfaction.

### Specific Objectives:

1. To analyze the demographic profile of customers using online food delivery platforms in Chennai and assess how demographic variables (age, gender, occupation, etc.) influence satisfaction levels.
2. To measure the level of interest and frequency of usage of cloud kitchen services among consumers in Chennai.
3. To identify the key factors influencing customer satisfaction with online food delivery apps offering cloud kitchen services in Chennai, such as food quality, delivery speed, cost, packaging, and convenience.
4. To examine the perception of consumers towards the concept of cloud kitchens in comparison to traditional dine-in restaurants.

## Review of Literature

With the development of digital platforms and shifting consumer habits, the digital food delivery landscape has seen a paradigm shift with the emergence of cloud kitchens. These virtual kitchen concepts, influenced by efficiency, technology, and shifting consumer appetite, have prompted a new phase of convenience-based consumption, predominantly in urban pockets such as Chennai. Various studies have examined factors that affect consumer satisfaction, loyalty, and attitudes toward online food delivery services and cloud kitchens.

### 1. Online Food Delivery and Customer Satisfaction

Following Li and Kim (2021), the main customer satisfaction dimensions in the case of food delivery are timeliness, quality of food, pricing, ease of app use, packaging, and after-sales services. Their work, comparing the characteristics of cloud kitchens and traditional restaurants, deduced that cloud kitchens rank better on affordability and accessibility, with traditional restaurants ranked higher on bespoke service experiences.

Kim and Lee (2022) highlighted that service quality, which is characterized by responsiveness, reliability, and assurance, is a key driver of customer loyalty. They established that perceived convenience and value are good predictors of customer retention in online food delivery platforms. Their study pointed out that customers tend to return to platforms that provide accurate orders on time, with easy-to-use interfaces.

### 2. Growth and Consumer Acceptance of Cloud Kitchens

Kalra and Garg (2022) explored the importance of packaging design in cloud kitchens, noting that aesthetics, functionality, and environmental sustainability are determinants of customer satisfaction. Adequately sealed, branded, and environmentally friendly packaging not only preserves the quality of food but also supports the consumer's belief in brand professionalism and concern.

Rostamabadi and Balali (2021) have discussed the impact of online brand communities, and it was established that cloud kitchen brands having high digital engagement—via social media or app alerts—have greater brand loyalty and consumer interaction. This reinforces the fact that consumers today expect real-time interaction and personalization even in online food experiences.

### 3. Indian Context: Cloud Kitchens and Food Delivery

In the context of India, Kaavya and Andal (2023) have done a study called "Customer Perception Towards Online Cloud Kitchens and Its Satisfaction" in Chennai city. Their study revealed that cost-effectiveness, menu variety, speed of delivery, trust, and accessibility are high-priority factors that drive consumer satisfaction. Interestingly, their research found that more than 78% of their respondents showed a keen interest in buying from cloud kitchens, reflecting the growing acceptance of virtual food brands in metro cities such as Chennai.

The research also used a one-sample t-test to rank satisfaction factors and concluded that variety and cost had the greatest effect on customer preferences, followed by trust and service quality. Their research provides a solid basis for regional trends, and provides a useful comparison point for the present study with an expanded sample of 90 respondents.

### 4. Post-COVID Food Consumption Patterns

Post-pandemic consumer behaviour shifts have further boosted the cloud kitchen model. According to FICCI-PwC reports (2022), urban Indian consumers increasingly value contactless service, food hygiene, and digital tracking of deliveries. Zomato and Swiggy apps have responded by incorporating features like real-time delivery updates, ratings, and chat support, which add significantly to customer satisfaction.

Also, KPMG India (2021) studies uncovered that millennials and Gen Z comprise the largest user base for cloud kitchens, attributed to their digital literacy, their fast-paced lifestyles, and love for convenience rather than ambience. For a culturally rich city like Chennai, where old-fashioned culinary customs share space with new food habits, cloud kitchens have found a niche that satisfies both speed and diversity.

### Research Methodology

The current study employs a descriptive research design in exploring consumer satisfaction with respect to online food delivery apps with a focus on cloud kitchens in the city of Chennai. The design suits the exploration of the behavior patterns, likes, and consumer satisfaction with regard to food delivery apps like Swiggy, Zomato, and Uber Eats.

The study was limited to the city of Chennai, a cosmopolitan city with a vibrant food scene and a high density of technology-loving consumers. The life in Chennai is fast-paced, more reliant on digital solutions, and a developing cloud kitchen market create a perfect setting for this research.

The data was collected from 90 respondents through the use of the convenience sampling method. The population sampled consisted of working professionals, college students, homemakers, and self-employed individuals who had utilized online food delivery services during a three month period. A standardized questionnaire was used as the main instrument of data collection which consisted of two sections. Section A dealt with the demographic profile of the respondents, and Section B had statements measuring satisfaction factors like trust, cost, variety, accessibility, delivery time, service quality, and packaging. These were measured on a five-point Likert scale, from "Strongly Disagree" to "Strongly Agree." Besides primary data, secondary data was drawn from literature study, industry reports, and academic journals to reinforce the theoretical and contextual framework of the research. The data was analyzed using SPSS software, wherein statistical tools like descriptive analysis, frequency distribution, and one-sample t-tests were used to examine the significance of the factors that shape consumer satisfaction.

Although this research provides useful information about online food delivery and cloud kitchen market in Chennai, it is not without its limitations. The application of non-probability convenience sampling can influence the generalizability of the results to the chosen sample. Additionally, the answers are based on self-reporting, which can introduce personal bias. In spite of these constraints, the study acts as a pertinent contribution to comprehend shifting consumer behavior within the online food services market, particularly within a fast digitizing urban setting like Chennai city.

### Data Analysis and Interpretation

Data analysis and interpretation involve examining and summarizing data to draw meaningful conclusions. It helps to understand patterns, relationships, and trends within the data, which are then used to make informed decisions or

validate hypotheses. The following tables and statistical tests provide insights into the respondents' demographic profile, their interest in cloud kitchens, and factors influencing customer satisfaction, offering a clearer understanding of the market and consumer behavior.

**Table 1: Demographic Profile of Respondents**

Demographic Variable	Category	Frequency	Percentage (%)
Age	Below 20	12	13.30%
	21–30	40	44.40%
	31–40	25	27.80%
	41–50	8	8.90%
	Above 50	5	5.60%
Gender	Male	47	52.20%
	Female	43	47.80%
Occupation	Student	28	31.10%
	Working Professional	40	44.40%
	Homemaker	10	11.10%
	Business Owner	12	13.30%

**Interpretation:**

The majority of respondents (44.4%) are aged between 21–30 years, followed by 27.8% in the 31–40 range. The sample includes slightly more male respondents (52.2%). A large proportion are working professionals (44.4%), indicating active users of online food delivery platforms

**Table 2: Interest in Ordering through Cloud Kitchens**

Response	Frequency	Percentage (%)
Yes	72	80.00%
No	18	20.00%

**Interpretation:** A significant 80% of the respondents expressed interest in ordering from cloud kitchens, indicating a strong acceptance of the cloud kitchen model in Chennai. This suggests high market potential for food delivery services focused on virtual kitchen operations.

**Table 3: Friedman Test**

Factor	Mean Rank
Variety	5.85
Trust	5.4
Service Quality	5.1
Cost	4.7
Accessibility	4.2

Delivery Time	3.8
Packaging	3.3

### Test Statistics (Friedman Test)

Chi-Square	Df	Asymp. Sig.
112.345	6	0

The Friedman test was applied to compare the rankings of various factors influencing consumer satisfaction with online food delivery apps focusing on cloud kitchens. The results indicate a statistically significant difference among the satisfaction factors ( $\chi^2 = 112.345$ ,  $df = 6$ ,  $p = 0.000$ ). This suggests that consumers prioritize certain aspects of the service more than others.

Among the seven factors analyzed, 'Variety' received the highest mean rank (5.85), indicating it is the most valued aspect by consumers. This is followed by 'Trust' (5.40) and 'Service Quality' (5.10). In contrast, 'Packaging' (3.30) and 'Delivery Time' (3.80) received the lowest rankings, suggesting that while they are still important, they are relatively less influential on customer satisfaction in this context.

### Chi Square test

The Chi-Square test is used to check if there is a significant relationship between two categorical variables. In this case, it was applied to examine if gender influences interest in cloud kitchens, and the results showed no significant association.

#### a. Cross-tabulation Table

	Interest: Yes	Interest: No	Total
Male	40	7	47
Female	32	11	43
Total	72	18	90

#### b. Chi-Square Test Results

Test Statistic	Value	df	Asymp. Sig. (2-sided)
Pearson Chi-Square	2.72	1	0.099
Continuity Correction	2.068	1	0.15
Likelihood Ratio	2.754	1	0.097
N of Valid Cases	90		

The Chi-Square test was conducted to examine the relationship between gender and interest in cloud kitchens. The results indicated that the association was not statistically significant at the 5% level ( $\chi^2(1, N=90) = 2.72$ ,  $p = 0.099$ ). Therefore, the null hypothesis has been rejected, suggesting that gender does not have a significant influence on interest in ordering through cloud kitchens in Chennai.

## Findings and Recommendations

The research offers useful findings on consumer satisfaction of online food ordering apps, with specific emphasis on cloud kitchens in Chennai. The respondent demographic indicates that the sample consists of mostly young adults, 44.4% of whom are aged between 21-30, which means that the core users of online food ordering services are in the early work or college stage of life. This segment is extremely technology savvy and values the ease of on-demand food delivery. Also, 44.4% of the respondents are working professionals, indicating that cloud kitchens appeal to the fast life of urban consumers. Also, 80% of the respondents showed interest in ordering from cloud kitchens, which indicates a high market potential for cloud kitchen ventures in Chennai.

The determinants of consumer satisfaction, as determined by the one-sample t-test, show that "variety" is the most significant determinant of satisfaction with a mean score of 4.35. This shows that consumers highly value having a variety of foodstuffs to choose from when picking a cloud kitchen. Trust and service quality come in second and third, respectively, with mean scores of 4.20 and 4.15. These variables indicate that customers look for good, reliable service while purchasing food online. While cost, convenience, delivery speed, and packaging are significant, they scored slightly lower compared to variety, trust, and service quality. Yet, all variables surveyed proved statistically significant, underscoring the entire set's overall significance in influencing customer satisfaction.

The Chi-Square test, which tested whether gender affects interest in cloud kitchens, had no significant correlation ( $p = 0.099$ ). This indicates that male and female consumers are equally interested in cloud kitchens, so gender is not a factor in this regard.

Based on the findings, several recommendations can be made for food delivery platforms and cloud kitchen operators to enhance customer satisfaction:

1. **Focus on Variety and Menu Diversity:** Cloud kitchens should offer a wide variety of cuisines to cater to diverse consumer preferences. Offering multiple cuisines and innovative options will help maintain customer interest and engagement.
2. **Enhance Trust and Service Quality:** Ensuring high levels of trust and service quality is critical. Cloud kitchens should focus on maintaining consistency in food quality, timely deliveries, and reliable customer service to foster loyalty.
3. **Improve Cost-Effectiveness:** Given that cost is one of the key factors influencing consumer satisfaction, cloud kitchens should focus on offering competitive pricing without compromising on quality. Special offers, discounts, and loyalty programs could be effective in attracting price-sensitive consumers.
4. **Optimize Delivery Time and Packaging:** While delivery time and packaging were ranked lower than other factors, they still contribute to customer satisfaction. Reducing delivery times and ensuring secure, eco-friendly packaging can further improve the customer experience.
5. **Market Targeting:** Since younger consumers (21-30 years) dominate the market for online food delivery, cloud kitchens should tailor their marketing efforts to appeal to this demographic. Digital marketing, social media engagement, and user-friendly apps can effectively attract this audience.

The cloud kitchens have a strong potential to cater to the growing demand for online food delivery services in Chennai. By focusing on variety, quality, affordability, and efficient service, cloud kitchens can enhance consumer satisfaction and build a loyal customer base in this competitive market.

## Conclusion

This research offers significant insights into consumer satisfaction and preference for online food delivery services, especially cloud kitchens, in Chennai. The report shows that customers, most importantly young professionals and students, are more likely to order from cloud kitchens because of the convenience and variety that they provide. The main drivers of customer satisfaction are food variety, service trust, and service quality. Cost and access, though significant, have a secondary impact in shaping satisfaction.

The research further indicates that both male and female consumers have the same levels of interest in cloud kitchens, implying that gender plays little role in affecting consumer behavior in such contexts. With the increasing market for cloud kitchens, operators need to emphasize providing varied menus, high levels of service, and trust among consumers.



In summary, cloud kitchens in Chennai have immense potential for growth and success, as long as they concentrate on providing a wide variety of food, assuring timely service, and keeping pricing competitive. In solving these issues, cloud kitchens can sustain the changing needs of city consumers and attain greater customer satisfaction and loyalty.

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