

SpeedX Car Services: Transforming the Automotive Aftermarket Landscape in India

Tarun Suvindran¹, Arpit Talesara², Vaidehi Gokhale V³, Vaishnavi Konapur⁴, Varshini B⁵, Varun S⁶, Dr. Kiran Kumar M⁷

^{1,2,3,4,5,6} MBA Students, ⁷ Assistant Professor - Finance, Faculty of Management Studies, CMS Business School, JAIN (Deemed-to-be University), Bangalore

Corresponding Authors:

² Arpit Talesara | Email: arpittalesara9@gmail.com

¹ Tarun Suvindran | Email: tarunsuvindran@gmail.com |

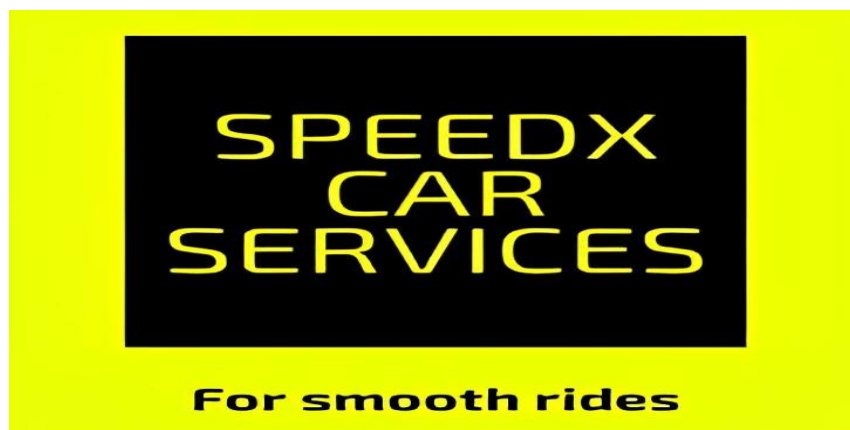
ABSTRACT

The Indian automotive aftermarket is undergoing a significant transformation, driven by rapid technological advancements, evolving consumer preferences, and the increasing need for transparency and efficiency in vehicle servicing. This research explores how SpeedX Car Services is redefining the industry by integrating AI-driven diagnostics, IoT-based real-time tracking, and digital payment solutions to enhance customer experience and service reliability. Traditional service models have long struggled with issues such as counterfeit spare parts, unclear pricing structures, and untrustworthy service providers, leading to dissatisfaction among vehicle owners. SpeedX addresses these pain points through a technology-first approach, offering genuine spare parts, transparent pricing, and convenient doorstep services tailored for busy professionals, families, fleet operators, and car enthusiasts. By analysing market trends, consumer preferences, and industry challenges—including supply chain inefficiencies, a shortage of skilled labor, and the need for digital transformation—this study provides insights into how technology and customer-centric innovation are shaping the future of India's automotive aftermarket. The findings suggest that businesses leveraging AI, predictive maintenance, and strategic partnerships will gain a competitive edge in this rapidly evolving sector. SpeedX serves as a model for the next generation of aftermarket service providers, demonstrating how startups can disrupt traditional markets, enhance service quality, and build long-term consumer trust through transparency, convenience, and digital innovation.

Keywords: Automotive aftermarket, car servicing, digital convenience, AI-driven diagnostics, supply chain optimization.

INTRODUCTION

The Indian automobile sector is a crucial component of the economy, with a swiftly expanding vehicle population driving the demand for aftermarket services. Traditional service models encounter obstacles including counterfeit spare parts, ambiguous pricing, and unreliable providers. Consumers desire professional, clear, and convenient options for automotive repair. SpeedX Car Services, located in Bengaluru, targets these industry deficiencies by emphasizing quality, convenience, and transparency. It provides an extensive array of services, encompassing routine maintenance, emergency repairs, and authentic replacement parts through strategic alliances such as Bosch Ltd. In contrast to traditional garages, SpeedX utilizes technology to enhance the service experience through its smartphone application, providing real-time information, clear pricing, and on-site servicing. Transparency serves as a crucial distinction, facilitating direct communication and eradicating concealed expenses. SpeedX systematically incorporates digital technologies, including IoT-based tracking, AI-driven diagnostics, and digital payments, thereby augmenting consumer engagement and operational efficiency. Its robust internet presence and consumer feedback mechanism cultivate trust and enduring partnerships. The Indian automobile aftermarket, valued at USD 10 billion in 2022 and experiencing yearly growth of 10-12%, presents a significant opportunity for SpeedX to leverage this burgeoning sector. Its proactive methodology, dedication to innovation, and customer-focused tactics establish it as a pioneer in transforming car servicing in India. This report examines SpeedX's business model and industry dynamics, offering insights into its sustained growth and the changing needs of Indian car owners.



LITERATURE REVIEW

Consumer preferences in the automotive secondary market are influenced by the level of service quality, brand reputation, and digital service integration factors. Nasir and Adil (2020) conducted a study to investigate the applicability of the SERVPERF model in the Indian two-wheeler industry. They found that conventional service

quality control methods may not capture consumer expectations in India's diverse market conditions precisely. ([Nasir & Adil, 2020](#)).

Another study, this time by Antara and Rastini (2022) underscored how brand image, sales promotions, and service quality will contribute to the customer satisfaction in the car rental services and thus, beneficial factors for aftermarket service industry might have a similar influence ([Antara & Rastini, 2022](#)).

Inventory management and supply chain efficiency are vital in the automotive aftermarket. Saranga et al. (2015) observed that "The recent trends of the inventory are supply chain, India. The study basically highlights the instance that a need for logistics and digital tracking exists, because the service reliability should be enhanced". ([Saranga, Mukherji, & Shah, 2015](#)).

Moreover, Chauhan et al. (2022) made a study of the risks in new product development in the Indian automobile industry and discussed the growing size of vehicle components as well as customer expectations as principal difficulties for aftermarket service providers ([Chauhan et al., 2022](#)).

E-commerce platforms such as the ones that sell stocks for the secondary market, have seen service quality be a major deciding factor in car rental. A study undertaken by Ekasari et al. (2023) argued that IoT-based services are better suited to the vehicle maintenance and integral part of the service. ([Ekasari, Arif, & Nurcholis, 2023](#)).

Also in this way, the installment of the artificial intelligence (AI) into customers' preferences analysis has been the main factor determining better forecasting of the market. A study completed by Ajiga et al. (2024) illustrates AI-supported predictive analytics leveraging improved deals and well-retained customers ([Ajiga et al., 2024](#)).

Car service customer satisfaction is ascertained by things like prompt action, transparent costs, and after-sales. The effect of the co-creation of customer value on the satisfaction of consumers was investigated by Jin and Chen (2020) online cars services, which pointed out that user engagement is fundamental to the formation of service expectations ([Jin & Chen, 2020](#)).

In other words, Narsaria et al. (2020) looked at leasing car services in India, and they found that the availability of digital platforms in the process, along with personalized deals, could significantly boost people's loyalty ([Narsaria, Verma, & Verma, 2020](#)).

The future of electric vehicle secondary services in India will be fully formed by integrating electric vehicle (EV) servicing, digital platforms, and enhanced customer engagement. Ahmad and Bilal (2023) have majored on a study of the evolving EV infrastructure in India that has highlighted the necessity to reshape the service model in line with the EV maintenance ([Ahmad & Bilal, 2023](#)).

The challenges, however, may include high service costs, lack of skilled labor, and insufficient policy support which hold back the growth process. Thakur (2023) talks about how the blockchain technology could bring in a new era of the supply chain management, he says that with the use of blockchain, it could revolutionize supply chain management by increasing transparency and efficiency and would offer the highest possible form of quality ([Thakur, 2023](#)).

RESULTS AND DISCUSSION

PROBLEM IDENTIFICATION & SOLUTION FIT

Car owners in cities face challenges in maintaining their vehicles due to time constraints and lack of reliable service centers. SpeedX solves these issues by providing a technology-driven platform for convenient, high-quality service. Its digital tools offer real-time tracking, AI-based diagnostics, and a seamless customer experience.

TARGET CUSTOMER SEGMENTS

- **Busy Professionals:** Need quick, reliable servicing without disrupting schedules.
- **Families:** Require cost-effective, bundled service plans for multiple vehicles.
- **First-Time Car Owners:** Need clear guidance and trustworthy service options.
- **Car Enthusiasts:** Seek high-performance servicing and premium parts.
- **Retro Car Owners:** Require rare spare parts and specialized restoration services.

BUSINESS MODEL CANVAS

1. **Key Partners:** SpeedX collaborates with Bosch Ltd. for genuine spare parts, accessory manufacturers for customization options, towing services for roadside assistance, digital platform developers for a seamless online experience, and marketing agencies for brand awareness and customer acquisition.

2. **Key Activities:** The core operations include vehicle servicing, washing, detailing, preventive diagnostics, real-time vehicle monitoring, app and website development, customer support, and auto accessory procurement and installation.
3. **Key Resources:** SpeedX relies on skilled technicians, advanced diagnostic tools, strong supplier relationships, a well-equipped digital platform, and service centers to ensure efficient operations and customer satisfaction.
4. **Value Proposition:** SpeedX offers doorstep servicing, AI-driven maintenance reminders, genuine spare parts, competitive pricing, real-time service tracking, transparent cost estimates, and a seamless digital experience for hassle-free vehicle maintenance.
5. **Customer Segments:** The primary target customers include car enthusiasts, everyday car owners, busy professionals, fleet managers, and logistics operators seeking reliable, high-quality, and technology-driven automotive solutions.
6. **Customer Relationships:** SpeedX ensures strong customer engagement through 24/7 support, real-time updates, social media interactions, email newsletters, loyalty programs, and referral incentives to enhance retention and brand loyalty.
7. **Channels:** Services are delivered through physical service centers, a mobile app, a website, social media platforms, online marketplaces, and strategic business partnerships for wider market reach and accessibility.
8. **Revenue Streams:** SpeedX generates revenue through service fees, spare parts and accessory sales, subscription-based premium services, digital advertising, and referral commissions from business collaborations.
9. **Cost Structure:** The major costs include workforce salaries, spare parts procurement, technology development, service infrastructure maintenance, and marketing expenses for brand promotion and customer acquisition.

MARKET STRATEGY

- **Product Strategy:** Offering comprehensive vehicle maintenance solutions, ensuring genuine spare parts, seamless digital booking, real-time tracking, and AI-driven service reminders.
- **Pricing Strategy:** A value-based pricing model ensures affordability, transparency, and flexibility through upfront cost estimates, subscription plans, bundled services, and promotional discounts.
- **Distribution Strategy:** A multi-channel network enables online bookings via a website and app, mobile servicing for doorstep convenience, and partnerships with dealerships and accessory retailers.

- **Promotion Strategy:** Digital marketing, SEO-driven content, customer reviews, influencer collaborations, and referral programs enhance brand visibility and customer engagement.

FINANCIAL STRATEGY

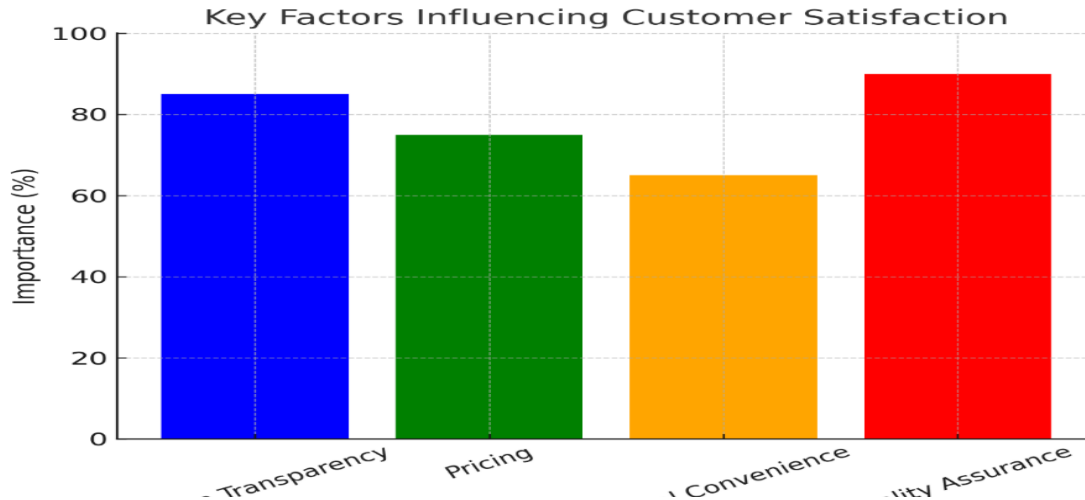
- **Revenue Model:** It generates revenue through automotive services, car rentals, value-added offerings, and the sale of auto accessories and spare parts.
- **Sales Strategy:** A strong digital presence, social media marketing, referral programs, and partnerships with dealerships drive customer acquisition and retention.
- **Cost Management:** Major expenses include salaries, leases, marketing, technology, and training, with a focus on cost optimization for operational efficiency.
- **Funding Strategy:** Initially bootstrapped, SpeedX seeks angel and VC funding while reinvesting profits for expansion and technological upgrades.

TECHNOLOGY INNOVATION SpeedX leverages AI and IoT for predictive maintenance and automated diagnostics. Its digital platform ensures real-time tracking, customer notifications, and seamless transactions. AI-driven inventory management optimizes spare parts availability, reducing service delays.

CHALLENGES & INDUSTRY TRENDS

- **Skilled Labor Shortage:** Demand for expertise in advanced diagnostics and EV repairs.
- **High Costs:** Balancing affordability with premium service offerings.
- **Supply Chain Issues:** Blockchain technology can enhance transparency and efficiency.
- **Growing Demand for Digital Services:** Customers prefer app-based service booking and tracking.

UNDERSTANDING CONSUMER PREFERENCES IN THE INDIAN AUTOMOTIVE AFTERMARKET

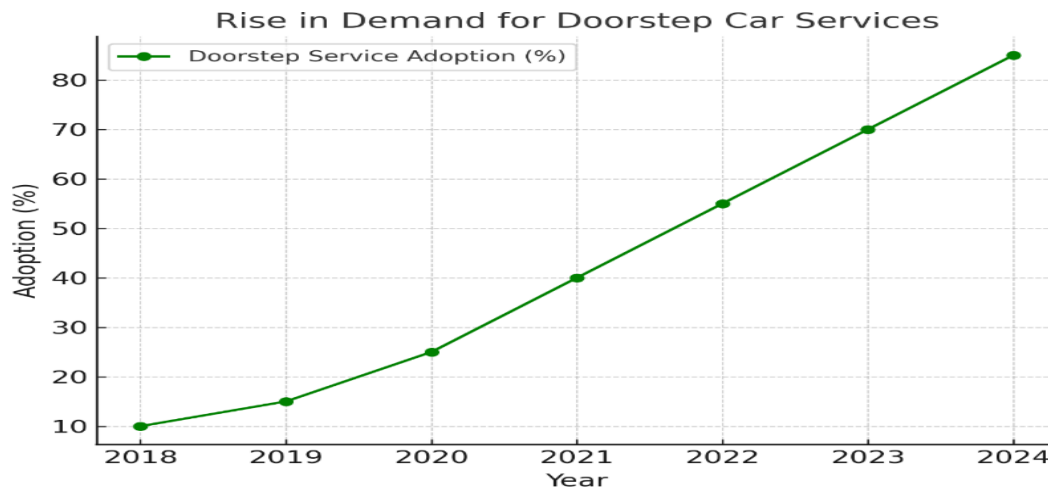


The bar chart is a distribution of the most important issues that have a direct effect on customer satisfaction among the firms and companies active in the Indian automotive aftermarket. It identifies, as the first-ranked factor, quality assurance (90%), followed by service transparency (85%), which necessarily means that purchasers of the services lay great emphasis on reliability and clear information received from providers. Pricing (75%) also has a significant role, as clients are in search of cost-friendly alternatives without any compromise on the quality of the product. Lastly, the proportion of digital convenience (65%) could well be the one to understand and represent the advancing area of application of that concept to app-based service booking, real-time tracking, and contactless payment methods. First of all, the findings stress the necessity for these companies to invest in technology and service excellence to maintain high customer trust and retention.

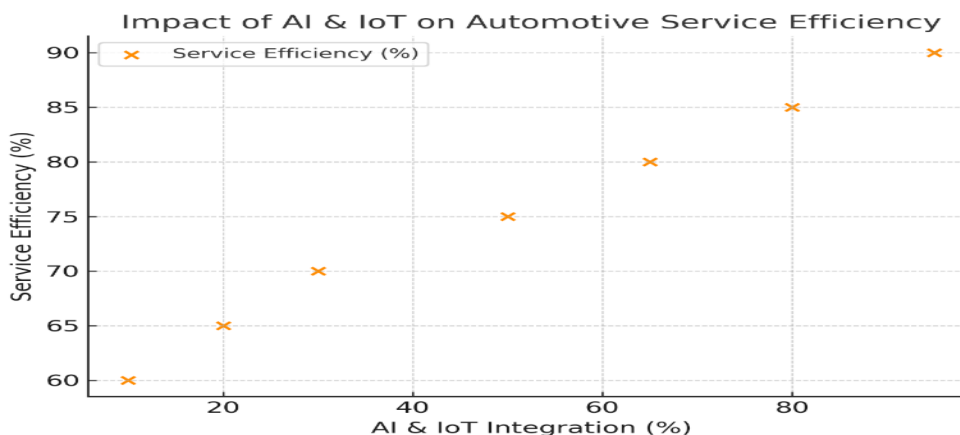
Today's health-conscious buyers look for the safest, high-quality, and fast service auto solutions. According to the studies the factors which are such as service quality, brand reputation, and digital convenience are the main and the decisive ones in the construction of customer preferences. Nasir and Adil (2020) affirm that the standardized measure of service quality does not fully express what the Indian client is expecting to get. This is a result of the diversity in culture and economic status ([Nasir & Adil, 2020](#)) Zulfekar and Rastini (2022) prove the hypothesis being true and, in fact, they show why brand image, discounts, and service delivery are the basis for the increase in customer satisfaction in the car rental industry. Because car rental and automotive service center overlapping sections, companies like SpeedX Car Services could integrate these insights into operations to make them more

customer-centric by generating transparent pricing, giving personalized promotions, and loyalty programs ([Antara & Rastini, 2022](#)).

MARKET TRENDS SHAPING THE INDIAN AUTOMOTIVE AFTERMARKET



The graph illustrates the dependency of how the demand for doorstep car services has been changing from 2018 to 2025. The fraction of people who go for these services has seen an astounding rise from **10% in 2018 to an estimated 85% in 2025**. This transformation mostly comes from the lifestyles of urban customers, which are becoming busier, and their preference for the convenience of the doorstep service instead of a more traditional garage visit. One of the businesses that utilize this development is SpeedX Car Services, which offers car-detailing, repairs, and maintenance at home. The linear increase in the demand confirms that the service providers should continuously upgrade their 'at-home' service capacities to be in a position to cope with the expectations of their customers.

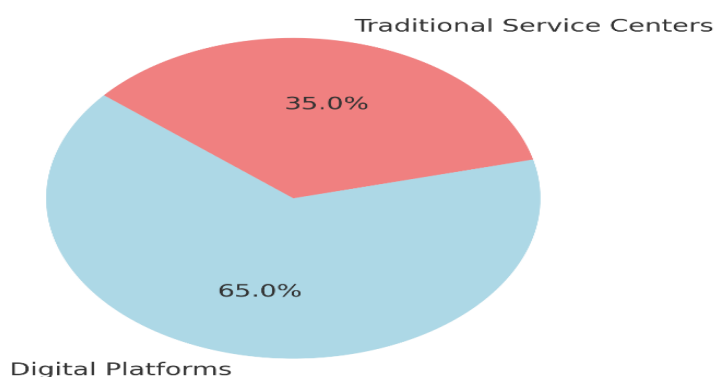


The scatter plot gives a visual representation of the relationship between AI & IoT integration and overall efficiency of service in the automotive aftermarket besides the one-way correlation described in the previous paragraph. As AI is employed, the service accomplishment rate effortlessly progresses from **10% to 95%**, while the efficiency effect goes up almost twofold from **60% to 90%**. Therefore, AI has been introduced in the form of predictive maintenance, automated diagnostics, and AI-based customer interaction and they are factors which are instrumental in improving the quality of the service. The companies AI powered-analytics that are involved in inventory management optimization will be able to bale to predict the coming up vehicle issues before they escalate and can offer personalized service recommendations. SpeedX Car Services and other Industries in this sector can benefit from the application of AI and IoT to simplify their operations and improve client satisfaction.

The Indian automotive aftermarket is presently dynamic, especially in relation to inventory management and supply chain effectiveness. In their article of 2015, Saranga et al. emphasized that a daunting task for the firms is to be always ready for the surges in demand and to be capable enough to manage their spare parts properly ([Saranga, Mukherji, & Shah, 2015](#)) The repair delays faced by the service center is serious and sometimes that leaves the customer unsatisfied and harms the brand impression. Another interesting finding is from Chauhan et al. (2022) they pointed out that the rapid adoption of newer vehicle models and the rising consumer demand of the day have made it more expensive and more perilous for auto companies to adapt to transition ([Chauhan et al., 2022](#)). In that case, service centers have to focus on the training of their technicians in the new technologies, must have better digital tools, and more advanced diagnostics to prosper in the market.

THE ROLE OF DIGITAL INNOVATION IN CAR SERVICES

Adoption of Digital Platforms for Car Servicing

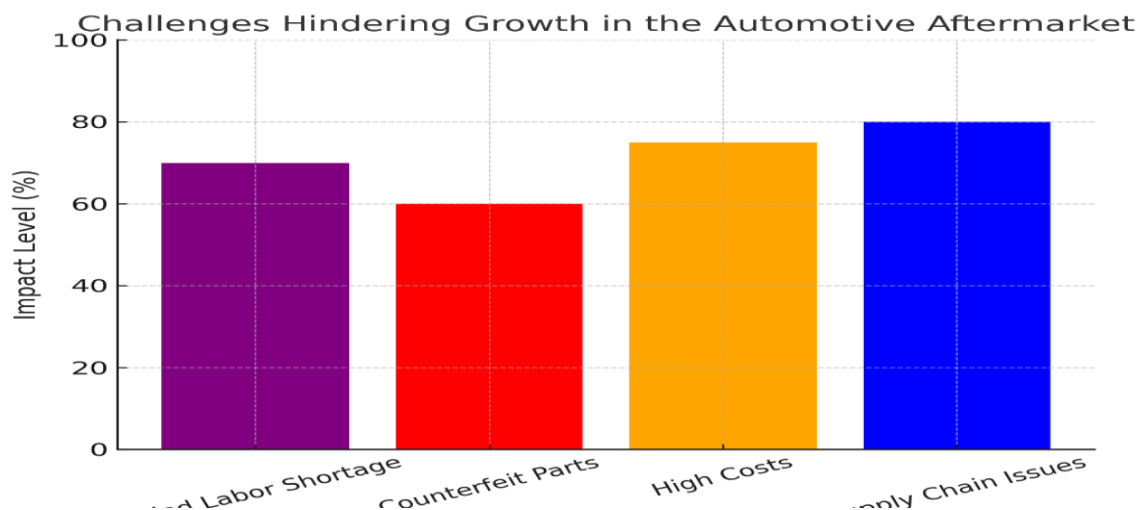


The presented pie chart visualizes the expanding influence of digital platforms on car servicing. The diagram presents that **65%** of users prefer digital platforms for scheduling appointments and tracking the progress of their car services, while **35% of them still go to the** traditional service centers. This shift of opinion is mainly due to

the convenience of online appointment scheduling, real-time service updates, and AI-powered recommendations. SpeedX Car Services and other similar companies are the most advantaged by this trend because of the mobile applications and the full usage of digital engagement tools in the servicing process, which makes the process more efficient and customer-friendly. The increasingly high reliance on digital platforms reflects the alternative of technology-based service models in the aftermarket industry.

Nowadays digitalization leads in the automotive aftermarket. Customers are looking for a comfortable experience when booking online, live vehicle data fetch, and the convenience of personalized service tips. A research study by Ekasari et al. (2023) revealed that the main way IoT-powered predictive maintenance enables service centers to detect issues ahead of time is to increase the satisfaction of customers ([Ekasari, Arif, and Nurcholis \(2023\)](#)). Furthermore, firms utilizing AI-backed predictive analytics could in advance foresee the required services, optimize the inventory, and reduce the response time ([Ajiga et al., 2024](#)). SpeedX Car Services and other allied firms if they get the necessary insights will be able to offer AI-supported service reminders, automated vehicle diagnosis, and personalized market promotion for a better customer base and satisfaction.

CHALLENGES HINDERING GROWTH IN THE AUTOMOTIVE AFTERMARKET



The major challenges for the automotive aftermarket in India are visualized in the stacked bar chart. The logistics problems (80%) take the first position to introduce problems such as time lost in the distribution of parts and the rising of the customer dissatisfaction. High service costs (75%) are another major difficulty, as companies are required to find a balance between the cost and the level of technology in achieving customer satisfaction. The

limited workforce (70%) is the reason for the providers to give decent services. It is their shortcoming to e.g. repair the complex cars or work on the electric ones. Counterfeit parts (60%) appear to be the other problem that people are still worried about dealing with, and this might not only be their personal well-being but also their car safety being at risk. The issue can be solved by investment in technician training, improved logistics, and the implementation of blockchain technology to enhance the transparency of the supply chain. While the promises of these technological developments are great,

The Indian automotive aftermarket still faces major challenges:

Lack of Skilled Labor - When cars are made more complex, the service providers are required to possess highly competitive skills in the advanced diagnostics and the EV repairs. The fact that a shortage of such expertise exists in the market could be a reason for the problem (Ahmad & Bilal, 2023).

High Costs - Not only are digital services convenient, but they also come at a cost. They must find ways to balance price and innovative solutions to attract customers.

Supply Chain Issues - The late arrival of spare parts can result in long repair times and unsatisfied customers. The study by Saranga et al. in 2015 highlighted that the lack of inventory management practices was a major obstacle in the industry (Saranga, Mukherji, & Shah, 2015).

One of the approaches to dealing with supply chain problems is to use blockchain technology, through which the parts would be tracked in real-time, counterfeiting would be avoided and the logistics would be made more efficient ([Thakur, 2023](#)).

Where is the Industry Headed?

The automotive aftermarket in India is slowly moving from a manufacturer-centric to a customer-centric, technology-assisted model. Companies like SpeedX Car Services need to find the right balance between the traditional service excellence and digital transformation. Among the ways to approach this issue are through technology investments, customer relations friction reduction and service quality improvements. Nonetheless, even as progress seems to be forthcoming, it would be necessary for companies to face challenges at an industry level such as labor shortages, high service costs, and dysfunctional supply chains so they can be successful in the long run.

CONCLUSION

The Indian automobile aftermarket is undergoing tremendous evolution, propelled by technology innovations and shifting consumer expectations. Despite sector expansion, difficulties including supply chain inefficiencies, shortages of skilled labor, counterfeit components, and insufficient pricing transparency endure. Digitalization is transforming customer behavior, resulting in an increased need for dependable, efficient, and technology-driven services.

SpeedX Car Services is leading this shift by utilizing AI-driven diagnostics, real-time tracking, and digital payment solutions to improve client experience. SpeedX offers a streamlined, technology-driven service model by reducing prolonged wait times, guaranteeing access to authentic replacement parts, and employing IoT-based predictive maintenance. The doorstep service accommodates urban clients, providing exceptional convenience for busy professionals, families, and fleet owners. The increasing inclination towards AI-driven maintenance, predictive diagnostics, and e-commerce service models highlights the need of digital transformation. SpeedX leverages this transition through real-time vehicle surveillance, automatic service notifications, and tailored maintenance solutions, enhancing client loyalty and trust. Nonetheless, obstacles persist, such as shortages of skilled labor and disruptions in the supply chain. SpeedX resolves these challenges via workforce development, AI-enhanced inventory management, and smart logistical collaborations. In the future, organizations that combine technology with customer-focused service models will dominate the sector. SpeedX is strategically positioned to facilitate this transition by implementing blockchain for spare parts authentication, utilizing AI for customer support, and engaging in financial partnerships for adaptable financing solutions. As the sector evolves into a more digital and data-centric landscape, SpeedX illustrates how startups can challenge conventional markets, establish credibility, and establish new standards for service excellence in India's automobile aftermarket.

REFERENCES

- Nasir, M., & Adil, M. (2020). Exploring the applicability of SERVPERF model in Indian two-wheeler industry: a CFA approach. *International Journal of Productivity and Quality Management*, 29(3), 329-354. <https://www.inderscienceonline.com/doi/abs/10.1504/IJPQM.2020.105989>
- Antara, I. M. R. S., & Rastini, N. M. (2022). The influence of brand image, sales promotion and quality of service on customer satisfaction car rental service. *European Journal of Business and Management Research*, 7(2), 223-226. <https://ejbmr.org/index.php/ejbmr/article/view/1273>

Saranga, H., Mukherji, A., & Shah, J. (2015). Inventory trends in emerging market supply chains: Evidence from the Indian automotive industry. *IIMB Management Review*, 27(1), 6-18. <https://www.sciencedirect.com/science/article/pii/S0970389615000038>

Chauhan, A. S., Nepal, B., Soni, G., & Rathore, A. P. S. (2020). Taxonomy of new product development process risks: An empirical study of Indian automotive industry. *IEEE Transactions on Engineering Management*, 69(5), 1987-1998. <https://ieeexplore.ieee.org/abstract/document/9116814>

Ekasari, R., Arif, D., & Nurcholis, M. (2023). Service quality and after-sales service on IoT-based car user satisfaction and repeat purchases services in Indonesia. *ABAC Journal*, 43(3), 60-83. <http://www.assumptionjournal.au.edu/index.php/abacjournal/article/view/6599>

Okeleke, P. A., Ajiga, D., Folorunsho, S. O., & Ezeigweneme, C. (2024). Predictive analytics for market trends using AI: A study in consumer behavior. *International Journal of Engineering Research Updates*, 7(1), 36-49. <https://doi.org/10.53430/ijeru.2024.7.1.0032>

Jin, R., & Chen, K. (2020). Impact of value cocreation on customer satisfaction and loyalty of online car-hailing services. *Journal of theoretical and applied electronic commerce research*, 16(3), 432-444. <https://www.mdpi.com/0718-1876/16/3/27>

Narsaria, I., Verma, M., & Verma, A. (2020). Measuring satisfaction of rental car services in India for policy lessons. *Case Studies on Transport Policy*, 8(3), 832-838. <https://www.sciencedirect.com/science/article/abs/pii/S2213624X18302633>

Ahmad, F., & Bilal, M. (2023). A comprehensive analysis of electric vehicle charging infrastructure, standards, policies, aggregators and challenges for the Indian market. *Energy Sources, Part A: Recovery, Utilization, and Environmental Effects*, 45(3), 8601-8622. <https://www.tandfonline.com/doi/abs/10.1080/15567036.2023.2228734>

Thakur, A. (2023). Market trends and analysis of blockchain technology in supply chain. *Frontiers in Blockchain*, 6, 1142599. <https://doi.org/10.3389/fbloc.2023.1142599>